

**GOVERNMENT OF THE RUSSIAN FEDERATION**

**RESOLUTION No. 1109**

**dated December 23, 2010**

**MOSCOW**

**On establishment  
of the federal state autonomous educational institution  
for higher professional education  
National Research University Higher School of Economics**

The Government of the Russian Federation hereby **resolves**:

1. To establish the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics (hereinafter, the autonomous institution) by changing the legal status of the existing state-run educational institution of higher professional education State University – Higher School of Economics.

The Government of the Russian Federation shall exercise the authority of a founder of the autonomous institution being established.

2. To rename:

Nizhny Novgorod branch of the State University – Higher School of Economics into Nizhny Novgorod branch of the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics;

Perm branch of the State University – Higher School of Economics into Perm branch of the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics;

Saint Petersburg branch of the State University – Higher School of Economics into Saint Petersburg branch of the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics;

3. To ascertain that the property held by the state-run educational institution of higher professional education State University – Higher School of Economics is retained in full by the autonomous institution.

4. To approve the following attached documents:

Charter of the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics;

List of immovable property allocated to the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics;

Stamp: State University Higher  
School of Economics  
Ref.No. 618.1-01/01  
January 17, 2011  
General Affairs Department

List of high-value movable property allocated to the federal state autonomous educational institution for higher professional education National Research University Higher School of Economics.

5. The Federal Agency for State Property Management (Rosimushchestvo) shall duly allocate the property specified in items 3 and 4 hereof to the autonomous institution within six months.

Chair of the Government of the Russian Federation

V. Putin

Seal:

Executive Office of the Government of the Russian Federation

Department of Record Keeping and Archiving

Government of the Russian Federation

APPROVED  
by Resolution No.1109  
of the Government  
of the Russian  
Federation  
dated 23 December 2010

**CHARTER**  
**of the federal state autonomous educational institution**  
**for higher professional education**  
**National Research University**  
**Higher School of Economics**

I. General provisions

1. The federal state autonomous educational institution for higher professional education National Research University Higher School of Economics (hereinafter, the University) implements education programmes of secondary (comprehensive), vocational, higher, postgraduate and continuing professional education, conducts basic and applied research in a wide range of areas, and acts as a scientific and academic centre within its scope of activities in the framework of the national education system of the Russian Federation.

2. The University provides master's and doctoral level training for students selected from amongst the best-trained graduates of Russian and foreign institutions of higher education, and provides continuing professional development (CPD) training of teaching staff from Russian and foreign educational institutions.

The University's objectives also include provision of expert analytical support to the Government of the Russian Federation, professional retraining, continuing professional development training and training assignment of civil servants, staff of local authorities, legal entities and individuals.

3. The Government of the Russian Federation shall exercise the powers of a Founder of the University on behalf of the Russian Federation.

The University is established by changing the legal status of the existing state-run educational institution of higher professional education State University – Higher School of Economics pursuant to Resolution No.1109 of the Government of the Russian Federation dated December 23, 2010.

The state-run educational institution of higher professional education State University – Higher School of Economics was established pursuant to Resolution No.917 "On establishment of the Higher School of Economics" dated November 27, 1992, as the Higher School of Economics under the Ministry of Science, Higher Education and Technology of the Russian Federation.

Pursuant to Resolution No.839 of the Government of the Russian Federation "On research and educational institutions subordinate to the Ministry of Economy of the Russian Federation" dated July 16, 1994, the Higher School of Economics under the State Committee of the Russian

Federation for Higher Education was renamed into the Higher School of Economics under the Ministry of Economy of the Russian Federation and the State Committee of the Russian Federation for Higher Education.

Pursuant to Order No.189 of the Ministry of General and Professional Education of the Russian Federation "On renaming the Higher School of Economics into the Higher School of Economics (State University)" dated October 10, 1996, the Higher School of Economics was renamed into the Higher School of Economics (State University) under the Ministry of Economy of the Russian Federation and the Ministry for General and Professional Education of the Russian Federation.

Pursuant to Resolution No.1162 of the Government of the Russian Federation "On dissolution and reorganisation of educational institutions formerly subordinate to abolished federal executive agencies" dated September 12, 1997, the Higher School of Economics (State University) under the Ministry of Economy of the Russian Federation and the Ministry for General and Professional Education of the Russian Federation was transformed into the State University – Higher School of Economics under the Ministry of Economy of the Russian Federation and the Ministry for General and Professional Education of the Russian Federation.

Pursuant to Order No. 257 of the Ministry of Economic Development and Trade of the Russian Federation dated October 12, 2005, the state educational institution of higher education State University – Higher School of Economics under the Ministry of Economic Development and Trade of the Russian Federation and the Ministry of Education of the Russian Federation was renamed into the state educational institution of higher education State University – Higher School of Economics.

Pursuant to Resolution No.1177-p of the Government of the Russian Federation dated August 12, 2008, the state educational institution of higher education State University – Higher School of Economics was assigned to the jurisdiction of the Government of the Russian Federation.

Pursuant to Resolution No. 1613-p of the Government of the Russian Federation dated November 2, 2009, the state-run educational institution of higher professional education State University Higher School of Economics received the status of the "National Research University".

4. The University's operations are governed by the Constitution of the Russian Federation, federal constitutional laws, federal laws, decrees issued by the President of the Russian Federation, Government of the Russian Federation and other regulations valid within the territory of the Russian Federation, and this Charter.

5. The University becomes a legal entity as of the date of its state registration, holds the right of operational management over separate property allocated to the University in compliance with the Russian legislation, and possession of land plots duly allocated to the University for permanent (unlimited) use.

The University has its own balance sheet account, and may acquire and exercise property and personal non-property rights, incur obligations, sue and be sued in court of arbitration or tribunal.

The University may open accounts in Russian and foreign currency with credit institutions, subject to the established procedures and in compliance with the Russian legislation.

The University has a round seal bearing its full name and the coat of arms of the Russian Federation, a stamp, letterheads and such other requisites and a trademark of a legal entity.

6. The full official name of the University is: федеральное государственное автономное образовательное учреждение высшего профессионального образования “Национальный исследовательский университет “Высшая школа экономики” (federal state autonomous educational institution for higher professional education National Research University Higher School of Economics).

Abbreviated names:

Национальный исследовательский университет “Высшая школа экономики” ( National Research University Higher School of Economics), Национальный исследовательский университет ВШЭ ( National Research University HSE), Высшая школа экономики (Higher School of Economics), НИУ ВШЭ (NRU HSE), ВШЭ (HSE).

Abbreviated name of the University in the English language is:

National Research University Higher School of Economics (HSE).

7. Address of the University is 20 Myasnitskaya ulitsa, 101000 Moscow, Russian Federation.

8. The scope and objectives of the University's activities are as follows:

- a) To produce highly qualified specialists on the programmes of vocational, higher, postgraduate and continuing education;
- b) To produce academic staff;
- c) To carry out basic and applied research, raise awareness of latest social and economic developments within the Russian society, including professional communities;
- d) To provide information and analysis and expert support to the Government of the Russian Federation;
- e) To provide expert analytical support to national authorities, local governments and legal entities;
- f) To provide research, teaching and staffing support to the advancement of social and economic sciences and education in the Russian Federation, to ensure competitive performance of the University as compared to the leading foreign educational and research centres of socioeconomic domain;
- g) To provide CPD training, professional retraining and training assignment of teachers and other specialists within the University's areas of focus;
- h) To promote integration of social and economic sciences and education into the international research and educational environment;

i) To disseminate foreign and/or accumulated scientific and educational experience of the University by publishing scientific monographs, textbooks, study guides, preprints, periodicals and other printed matters in the Russian and foreign languages;

j) To facilitate dissemination of innovative social and economic practices.

9. The main objectives, goals and an action plan for enhancement of the University's performance are set out in the University strategic development programme.

A draft strategic development programme approved by the University Academic Council shall be adopted at the Conference of academic staff and representatives from other staff categories and students of the University (hereinafter, the Conference) and enacted as per the established procedures.

The University implements its strategic development programme as a national research university. A special Supervisory Council shall be established in order to ensure societal and governmental monitoring and control over the course and efficiency of programme implementation. The regulations for the Supervisory Council shall be adopted by the University.

10. The University's main goals and areas of focus are as follows:

a) To meet the societal and state demands for specialists with vocational and higher education, and highly qualified academic staff in line with the highest international standards and with due regard to the current practical needs;

b) To conduct research, expert review and analysis within the University's areas of focus;

c) To involve University students into research activities; to utilise research findings in educational process; to promote practical application and commercialisation of research results;

d) To carry out publishing activities including review, specialised selection of book and article manuscripts prepared by the University staff for subsequent publication, and expert preparation for publication of research monographs, textbooks, study guides, preprints, periodicals and other printed materials devoted to research conducted at the University;

e) To provide training, professional retraining, CPD training and training assignment of specialists, executives, academic staff with higher and vocational education;

f) To provide CPD training and training assignment of academic and research staff employed by institutions of higher education, scientific and other organisations in the Russian Federation and foreign countries;

g) To provide professional retraining, CPD training and training assignment of federal civil servants, civil servants in the constituent entities of the Russian Federation and municipal servants, in accordance with the procedures established by the Russian legislation;

h) To conduct research and expert analysis requested by the Government of the Russian Federation, including development of recommendations and proposals regarding economic, social, legal, educational, cultural, research and engineering, innovation, domestic and foreign policy;

- i) To provide expert scientific review of draft laws, strategic and policy documents of the Russian Federation within the University's areas of focus;
- j) To provide educational, advisory, research, analysis and information services, as well as services of methodological nature to the federal and local authorities, legal entities and individuals;
- k) To endorse general and professional culture and active citizenship in students; to accumulate, preserve and increase moral, cultural and academic values of the society;
- l) To provide military training for University students in compliance with the Russian legislation;
- m) To disseminate knowledge among specialists and general public, raise the level of their education and culture;
- n) To advance educational and research programmes in international academic and research context;
- o) To ensure practical application of the results of University's intellectual activity, including their commercialisation.

11. The University's core areas of focus within the framework of the assignment for provision of state educational services (execution of work) set out by the Founder (hereinafter, the assignment) are as follows:

- a) Educational activities, including implementation of core and supplementary programmes of vocational, higher and postgraduate education;
- b) Research activities, including basic and applied research;
- c) Information analysis and expert support of the Government of the Russian Federation on issues of economic and social policy, state and municipal administration.

12. The University may implement programmes of secondary, vocational, higher, postgraduate and continuing education under the obtained licenses for the right to carry out educational activities.

The University's implementation of such education programmes is subject to the Russian legislation.

13. The University may issue state-approved documents to its graduates certifying the achieved level of education and/or qualification, as per the certificate of state accreditation.

14. The University provides all the conditions, including social, cultural, sports, recreational and healthcare infrastructure, necessary for learning, professional activities, research, creative development and healthcare of students, academic staff and other categories of the University staff.

15. The University shall broaden the use of information technologies in its operations, thus contributing to the following:

- a) Creation of a modern technical infrastructure to perform resource-intensive calculations for basic and applied research at the University;
- b) More extensive integration of modern technologies into the educational process, including distance education and multimedia technologies;
- c) Universal access of the University staff and students to the University's information resources;
- d) Extended access of the University staff and students to global informational sources;
- e) Introduction of new telecommunication facilities for group work, communication, creativity and consolidation of knowledge at the University;
- f) Establishment of the University's common information environment providing end-to-end process automation and consolidated access to the accounting information required to make executive decisions.

16. The University may voluntarily join or unite into associations (unions), provided that they are founded and operate in compliance with the Russian legislation, and their activities are in line with the main objectives of the University.

17. The University may become a party to other legal entities in compliance with the procedures established by the Russian legislation, in particular, contribute cash or other property into the charter/pool capital of other legal entities or otherwise transfer property to other legal entities in the capacity of their founder or member.

18. The University may act as a founder (co-founder) of mass media outlets, including scientific journals, that ensure distribution of the accumulated scientific and educational experience of the University staff on the national and international level.

19. Establishment and operation of any organisational structures of political parties, socio-political and religious movements and organisations (associations) within the University is not permitted.

The activities of social organisations at the University are subject to the procedures established by the Russian legislation.

20. The University grants protection of information that constitutes state secret, and other classified information in compliance with the duties vested in the University and within the scope of its competence.

21. The University implements and endorses activities required for mobilisation training, civil defence, disaster prevention and response, pursuant to the Russian legislation.

22. The University ensures acquisition, storage, tracking and use of archived documents arising in the course of its operations, pursuant to the Russian legislation.

## II. Information transparency, educational outreach and awareness raising by the University



23. The University operates on the basis of information transparency pursuant to which the University shall publish on its corporate portal (website) the following documents, ensuring their availability and accuracy:

- a) University Charter, including amendments thereto;
- b) University's certificate of state registration and certificate of entry into the Unified State Register of Legal Entities;
- c) University's certificate of state accreditation and license for the right to carry out educational activities;
- d) The Founder's Resolution on establishment of the University;
- e) University's strategic development programme and development indicators;
- f) Information on the University's structure, regulations on its branches and representative offices;
- g) Documents containing information on composition of the University Supervisory Council;
- h) Plan of the University's financial and economic operations (hereinafter, the financial plan);
- i) Annual accounts of the University;
- j) Auditor's report verifying University's annual accounts;
- k) Course syllabuses, curricula and timetables;
- l) Information on ongoing and completed basic research and core applied research;
- m) Annual University admission regulations, results of entry competitions, including those for previous years;
- n) Key bylaws approved by the University's governing bodies;
- o) Data on academic staff and other staff categories regarding their professional activities in accordance with the procedures established by the Russian legislation and the University bylaws;
- p) Data on students and their performance ratings in accordance with the procedure established by the Russian legislation and the University bylaws;
- q) Statistical and social data containing core development indicators of the University;
- r) Information about conferences, workshops, public lectures and cultural events, discussions of reports and defence of theses organised or endorsed by the University;
- s) List of information resources of the library and other University subdivisions;
- t) Information on the University's publishing activities.

24. By means of the corporate portal (website), the University sets up and supports forums, electronic reception and other services and data channels for communication between the University staff, students and consumers of educational services.

25. The University ensures development and support of foreign language versions of the corporate portal (website) in line with its academic and research activities. The English version of the corporate portal (website) is the core version for the purposes of the University's international operations.

26. The University is involved in educational outreach and awareness-raising activities in all fields of study consistent with its academic and research activities. For these purposes, the University shall set up and maintain academic portals (websites), mass media outlets, including electronic ones, and initiate other online projects and/or participate in online projects initiated by other legal entities and/or individuals.

27. The University's internal information environment facilitates communication between different staff categories and students via Internet technologies which are subject to upgrade along with development of the respective areas of focus of the University. In order to ensure maximum convenience and efficiency of such services, the University shall monitor the best practices of foreign and Russian educational and scientific organisations and conduct analysis of its own institutional needs.

### III. University structure

28. The University may shape its institutional structure independently, save for establishment, renaming or dissolution of its branches.

29. The University independently establishes its staffing table based on the scope and mode of its education programmes, services and works provided; it determines the staff size of its subdivisions, recruits and appoints employees, including recruitment of academic staff, replacement of deans, department heads, heads of academic, research and other subdivisions.

30. The University's structure comprises:

a) Branches and representative offices;

b) Academic subdivisions – faculties, schools, departments, divisions, training schools, preparatory schools and courses, joint departments, laboratories, institutes, centres, subdivisions for continuing professional education and other subdivisions;

c) Research subdivisions – laboratories, research and learning laboratories, project and learning laboratories, institutes, centres and other subdivisions;

d) Auxiliary academic subdivisions – a publishing house, a printing house, mass media editorial offices, a library, business incubators and other subdivisions;

e) Social infrastructure – dormitories, guesthouses, canteens, cafes, snack bars, health centre, first aid stations, sanatoriums, cultural centres, sport and recreation facilities and other subdivisions;

- f) Administrative and managerial subdivisions –offices, units and other subdivisions;
- g) Subdivisions for extracurricular and pastoral support;
- h) Other subdivisions.

31. University subdivisions do not constitute legal entities. The legal status, functions and powers of the University subdivisions are defined by the respective regulations.

Regulations on branches, educational and research subdivisions shall be approved by the University Academic Council and enacted by the Rector's directive. Regulations on other subdivisions shall be approved by the Rector.

32. The University may have branches and representative offices.

The branches and representative offices are established, renamed and dissolved in compliance with the Russian legislation.

The branches and representative offices are located outside the University's premises; they are not legal entities and perform their functions on the basis of respective regulations.

A branch independently performs all functions of the University or any part thereof. The branch is subject to licensing and state accreditation in compliance with the Russian legislation. A representative office represents and protects the interests of the University but does not individually perform educational, research, economic, social and other functions.

33. The University has the following branches:

a) Nizhny Novgorod branch of federal state autonomous educational institution for higher professional education National Research University Higher School of Economics. The abbreviated name: HSE Nizhny Novgorod. Address: 30 Sormovskoye shosse, 603014 Nizhny Novgorod. The branch was established as the Nizhny Novgorod branch of the Higher School of Economics by Resolution No. 1170 of the State Committee for Higher Education "On establishment of Higher School of Economics branch in Nizhny Novgorod" dated July 05, 1996; it was renamed into Nizhny Novgorod branch of the State University – Higher School of Economics under Resolution No. 1750/138 of the Ministry of Education of the Russian Federation and the Ministry of Economic Development and Trade of the Russian Federation "On renaming the branch of state educational institution of higher professional education State University – Higher School of Economics in Nizhny Novgorod" dated April 22, 2003, and then renamed under Resolution No. 1109 of the Government of the Russian Federation dated December 23, 2010;

b) Perm branch of federal state autonomous educational institution for higher professional education National Research University Higher School of Economics. The abbreviated name: HSE Perm. Address: 38 Studencheskaya ulitsa, 614070 Perm. The branch was established as the Perm branch of the State University – Higher School of Economics by Resolution No. 1162 of the Government of the Russian Federation "On dissolution and reorganisation of educational institutions formerly subordinate to abolished federal executive agencies" dated September 12,

1997, and renamed under Resolution No. 1109 of the Government of the Russian Federation dated December 23, 2010;

c) Saint Petersburg branch of federal state autonomous educational institution for higher professional education National Research University Higher School of Economics. The abbreviated name: HSE Saint Petersburg. Address: 16 Souyuza Pechatnikov ulitsa, 190008 Saint Petersburg. The branch was established as the Saint Petersburg branch of the State University – Higher School of Economics by Resolution No. 1162 of the Government of the Russian Federation "On dissolution and reorganisation of educational institutions formerly subordinate to abolished federal executive agencies" dated September 12, 1997, and renamed under Resolution No. 1109 of the Government of the Russian Federation dated December 23, 2010.

#### IV. University management

34. The University is an autonomous entity and bears responsibility for its operations pursuant to the Russian legislation.

The University is managed in compliance with the Russian legislation and this Charter, on the basis of individual and collective leadership.

35. The University's governing bodies include Supervisory Council, Conference, University Academic Council, Rector, and other agencies.

36. The Founder shall:

- a) Approve the University Charter and any amendments thereto adopted by the University Conference;
- b) Make changes to the University's name;
- c) Conclude employment agreement with the Rector elected in accordance with the procedure established by the Russian legislation and this Charter, remove the Rector from their position in cases stipulated by the Russian legislation;
- d) Recommend to the University Academic Council a candidate for the position of the University President and conclude employment agreement with the President elected by the University Academic Council in accordance with the procedure established by this Charter;
- e) Review and approve proposals of the Rector concerning transactions with the University's property, when such approval is required as per the Russian legislation;
- f) Submit to the University Supervisory Council proposals on the following:
  - amendments to the University Charter;
  - establishment or dissolution of the University's branches, opening or closing of the University's representative offices;
  - reorganisation or dissolution of the University;
  - withdrawal of property allocated to the University on the right of operational management;

- g) Adopt decisions concerning reorganisation and dissolution of the University, as well as on changing the status thereof, on establishment, renaming or dissolution of the University's branches in accordance with the established procedure;
- h) Approve transfer deeds or divisional balance sheets, appoint the dissolution committee and approve interim or final liquidation balance sheet;
- i) Adopt decisions on assigning the University's property to the category of high-value movable property and excluding it from this category;
- j) Authorise the University to dispose of immovable property allocated to the University by the Founder or purchased with the funds allocated by the Founder for this purpose; authorise the University to dispose of high-value movable property allocated to the University by the Founder or purchased with the funds allocated by the Founder for this purpose;
- k) Grant consent to the University contributing cash or other property into the charter/pool capital of other legal entities or otherwise transfer such property to any other legal entity in the capacity of its founder or member;
- l) Approve related party transactions with University's property if such related parties comprise the majority of the University Supervisory Council; approve transactions with immovable and high-value movable property;
- m) Set assignments for the University within the scope of its core areas of focus as outlined by this Charter;
- n) Provide financial support for the University's completion of the given assignment with due account of expenses for maintenance of immovable and high-value movable property allocated to the University or purchased by the University with the funds allocated by the Founder for this purpose, tax payments where the tax liability is arising from such property, including land plots, and financial support of the University development in terms of the programme approved in accordance with the established procedure;
- o) Approve the Chairs of state certification boards of the University in accordance with the established procedure;
- p) Coordinate the University's applications for licenses for the right to carry out educational activities, introduction of changes thereto, and state accreditation;
- q) Coordinate the establishment of the University dissertation committees, appointment of chairs, and substitution of chairs of dissertation committees, if required;
- r) Promote research and modern educational technologies at the University; approve key areas of basic research conducted by the University;
- s) Exercise other powers stipulated by the Russian legislation and this Charter.

37. The Founder may delegate any of its powers stipulated by Clause 36 hereof to federal executive authorities in accordance with the procedures established by the Russian legislation.

38. The financial support of the assignment set up by the Founder is provided by the Administrative Directorate of the President of the Russian Federation.

39. The University shall establish a Supervisory Council. The number of members of the Supervisory Council shall be set by the Founder.

The Supervisory Council shall include representatives of the University's Founder, federal executive authority in charge of federal property management, and public representatives, including individuals with accomplishments in the respective domain.

The Supervisory Council may also include representatives of other state authorities and University staff. The University staff cannot exceed one third of the total number of the Supervisory Council members.

The term of office of the Supervisory Council is 5 years.

40. Appointment of the Supervisory Council members or early termination of their powers is within the powers of the Founder pursuant to the Russian legislation. The University may nominate representatives of the University staff approved by the University Academic Council to be appointed to the Supervisory Council by the Founder, and propose early termination of powers of the Supervisory Council members appointed from among the University staff.

41. The powers of a member of the Supervisory Council may be terminated early by any of the following events:

- request of a member of the Supervisory Council;
- inability of the member of the Supervisory Council to perform their duties due to health reasons or absence for 4 months;
- the member of the Supervisory Council faces criminal prosecution.

The powers of a member of the Supervisory Council representing a state agency and employed by such agency may also be terminated early in case of termination of such employment.

42. The Chair of the Supervisory Council is elected by a simple majority of the members from among themselves for the entire term of office of the Supervisory Council.

A representative of the University staff cannot be elected the Chair of the Supervisory Council.

43. The University Supervisory Council considers:

- a) Proposals of the Founder or Rector concerning amendments to the University Charter;
- b) Proposals of the Founder or Rector concerning establishment or dissolution of the University's branches, opening or closing of its representative offices;
- c) Proposals of the Founder or Rector concerning reorganisation or dissolution of the University;
- d) Proposals of the Founder or Rector concerning withdrawal of property allocated to the University on the right of operational management;

- e) Proposals of the Founder or Rector concerning the University becoming a party in other legal entities, including contribution of cash or other property into the charter/pool capital of other legal entities or other transfer of such property to any other legal entities in the capacity of their Founder or member;
- f) Draft financial plan;
- g) Draft reports on the University's operations and use of its property, and on execution of the University's financial plan, as introduced by the Rector;
- h) Rector's proposals on transactions with property which the University is not authorised to dispose of independently pursuant to the Russian legislation;
- i) Rector's proposals concerning major transactions;
- j) Rector's proposals concerning related party transactions;
- k) Rector's proposals concerning selection of credit organizations where the University may open bank accounts;
- l) Audit of the University's annual accounts and approval of an audit company;

44. The University Supervisory Council gives recommendations on items 'a' – 'e' and 'h', Clause 43 hereof. The Founder makes decisions on these matters after reviewing recommendations given by the University Supervisory Council.

The University Supervisory Council provides an opinion on the item 'f', Clause 43 hereof, the copy of which is submitted to the Founder. The University Supervisory Council provides an opinion on the item 'k', Clause 43 hereof. The Rector makes decisions on these matters after reviewing recommendations given by the University Supervisory Council.

The documents submitted pursuant to item 'g', Clause 43 hereof, are to be approved by the University Supervisory Council. Copies of the specified documents are submitted to the Founder.

The University Supervisory Council adopts decisions on items 'i', 'j' and 'l', Clause 43 hereof, binding upon the Rector.

Recommendations and resolutions on items 'a' – 'h' and 'k', Clause 43 hereof, must be decided by the University Supervisory Council by a majority of votes.

Decisions on items 'i' and 'l', Clause 43 hereof, are adopted by the University Supervisory Council by a two-thirds majority of votes.

Decisions on related party transactions are adopted by a majority of votes by the members of the Supervisory Council who are not related parties. If related parties constitute the majority of the University Supervisory Council, the decisions on related party transactions are made by the University Founder.

The matters falling within the competence of the University Supervisory Council according to Clause 43 hereof may not be transferred to any other University bodies.

45. The University bodies must provide information on the matters falling within the competence of the Supervisory Council, when requested by the Supervisory Council or any of its members.

46. Meetings of the Supervisory Council are held as may be necessary, but at least every three months.

Meetings of the Supervisory Council are summoned by the Chair at the Chair's own initiative, upon request by the University Founder, any member of the Supervisory Council or the Rector.

The Chair of the Supervisory Council manages its activities in compliance with the Russian legislation and the University bylaws.

The Chair must forward notifications containing time, place and agenda of the Supervisory Council meeting to the members at least 5 days prior to such meeting.

The Rector is entitled to participate in the Supervisory Council meetings. Any other individuals invited by the Chair may attend the Supervisory Council meetings if more than one third of the members do not object to such attendance.

The Supervisory Council meeting is authorised to transact its business if all the members received a notice of time and place of the meeting, and if more than half of the members are present at the meeting.

Members of the Supervisory Council cannot transfer their votes to any third party.

Each member has one vote. Should there be a tie, the Chair of the Supervisory Council shall have the casting vote.

When determining the presence of quorum and voting results, written opinions of the absent members with a valid excuse for absence shall also be considered.

Upon the Chair's proposal, the resolutions of the Supervisory Council may be adopted by absentee voting provided that there are no written objections from at least one third of the members. When reviewing the Rector's proposals concerning major transactions and related party transactions, written opinions of the members and absentee votes shall not be accounted for.

The Rector's proposals concerning major transactions or related party transactions must be reviewed by the Supervisory Council in advance, i.e., prior to their execution, within 10 calendar days following the date of submission of such proposal to the Chair of the Supervisory Council.

47. The First meeting of the Supervisory Council following its establishment, and the first meeting of the new composition of the Supervisory Council is summoned by the University Founder. Before election of the Chair, the Supervisory Council meeting is to be chaired by its oldest member who is not employed by the University.

48. The authority of the Conference encompasses the following matters:

- a) Adoption of the University Charter and any amendments thereto;
- b) Election of the Academic Council and the Rector of the University;



c) Adoption of the University strategic development programme.

49. Upon considering suggestions from all staff categories and students, the University Academic Council establishes the procedures and framework for electing delegates to the Conference, representation rate for all categories of the University staff and students, and the timeframe and procedures for summoning the Conference and for its operations. Members of the University Academic Council shall make up no more than 50% of the total number of the Conference delegates.

The Conference meetings are conducted by a chair elected by a simple majority of votes of the Conference delegates. The Conference resolutions are deemed adopted if they are supported by more than 50% of the delegates attending the Conference, provided that at least two thirds of the appointed Conference delegates are present. The voting method (open or secret ballot) is determined by the delegates, unless otherwise stipulated by the Russian legislation and this Charter.

The Conference is summoned when may be necessary, at least once every five years.

50. General management of the University is vested in an elective representative body – the Academic Council of the University.

The number of members of the University Academic Council is determined by the Conference.

The University Academic Council includes the Rector, the President and Vice Rectors by virtue of their position, and deans of the faculties by the decision of the University Academic Council. Other members of the Academic Council are elected by a secret ballot at the Conference. The number of elected members is determined by the Conference.

The list of candidates for the elected section of the University Academic Council to be approved by the Conference is compiled by the Council upon reviewing suggestions from general staff meetings (conferences) of subdivisions and general student meetings. The representation rate of subdivisions and students in the University Academic Council is set up by the Council.

Representatives of subdivisions and students shall be deemed elected to/removed from the University Academic Council if supported by more than 50% of the Conference delegates, provided that at least two thirds of the appointed Conference delegates attended the Conference.

The chair of the University Academic Council is the Rector.

Composition of the University Academic Council is enacted by the Rector's directive upon the decision of the Conference.

51. The term of office of the University Academic Council is 5 years. Early re-election of its members may be held upon a written request of at least half of the members.

Members of the University Academic Council dismissed (expelled) from the University shall be automatically removed from the Council. Election of a new member shall then take place in accordance with the established procedure and shall be enacted by the Rector's directive.

The University Academic Council plans its activities with due regard of suggestions from the governing bodies and subdivisions of the University.

Meetings of the University Academic Council are held at least once every three months, save for the summer period.

A resolution of the Academic Council is deemed adopted if it is supported by the majority of members attending the meeting, provided that at least 50% of members were present, unless otherwise stipulated by the Russian legislation and this Charter.

The workflow of the University Academic Council, arrangement of its meetings and adoption of resolutions is established by the operational framework of the University Academic Council.

52. The Academic Secretary is elected from among the members of the University Academic Council by the Rector's directive for the entire term of office of the Council. The Academic Secretary coordinates preparation of the Council meetings, monitors implementation of its resolutions and coordinates interaction of the Council with University subdivisions within the scope of the Council's powers.

53. The authority of the University Academic Council encompasses the following matters:

- a) Summoning the Conference, and other associated issues;
- b) Mapping key directions of the University's development, including academic and research activities;
- c) Review of the financial plan and the University strategic development programme;
- d) Hearing of annual reports of the Rector;
- e) Review and approval of decisions on educational, research, information analysis, financial and economic matters, as well as matters of international cooperation of the University;
- f) Approval of prospective programmes and annual thematic framework of basic research carried out by the University at the expense of income from income-generating activities;
- g) Establishment of educational standards and requirements of the University;
- h) Approval of the Council's work schedule;
- i) Election of the Academic Supervisor, President, and Chair of the Curriculum Development Committee of the University;
- j) Decisions on establishment, reorganisation and dissolution of University subdivisions concerned with academic and research activities;
- k) Approval of regulations on branches, academic and research subdivisions of the University;
- l) Review of reports prepared by directors of the branches and heads of subdivisions of the University;
- m) Establishment of a Board of Trustees of the University;

- n) Adoption of bylaws governing the University's key areas of focus;
- o) Approval of teaching load standards for the academic staff;
- p) Competitive selection of candidates to the professor's position and other academic positions in the all-University departments;
- q) Nomination of the University staff for award of academic titles;
- r) Awarding honorary titles and review of nominations of the University staff for state awards of the Russian Federation;
- s) Awarding honorary titles (statuses) of the University pursuant to regulations adopted by the Academic Council;
- t) Approval of annual admission regulations for students and attendees, and the procedures for dealing with degree-seeking affiliated students;
- x) Approval of regulations on funding the University students;
- u) Nomination of students for scholarships awarded by the President of the Russian Federation, special state scholarships of the Government of the Russian Federation, exclusive and personal scholarships;
- v) Decisions on other matters within the authority of the University Academic Council, as stipulated by the Russian legislation and this Charter.

54. Matters falling within the competence of the University Academic Council and not covered by the Russian legislation and this Charter shall be decided on in accordance with the procedures set up by the Council at its own discretion.

55. The University Academic Council may decide to set up a Bureau of the University Academic Council from among its members. The procedure of the Bureau formation, its operational framework, number and composition of its members are stipulated by the Council. The Council may delegate its powers to the Bureau to the extent consistent with the Russian legislation.

56. The University Academic Council may establish permanent and temporary committees on various areas of the University's activities, outlining their functions and composition.

57. Direct management of the University is vested in the Rector.

The Rector is elected on a competitive basis by secret ballot at the Conference for the term up to 5 years, should the term of office of the current Rector expire or should the position be vacant.

The requirements for the candidates for the Rector's position are set out by the University Academic Council. The candidates may be nominated by the Academic Council or self-nominated. The position of the Rector may be held by a person not older than 65 years of age, regardless of the date of employment agreement conclusion. Subject to the request of the Academic Council, the Founder may prolong the Rector's term of office until the Rector reaches 70 years of age, unless otherwise stipulated by the federal law.

Timeframe and procedure of the Rector elections and the procedure of self-nomination for the Rector's position are set out by the Academic Council pursuant to the Russian legislation. The date of the Rector election must be approved by the Founder.

The candidates nominated for the Rector's position are reviewed by the Founder's assessment committee.

The Rector is elected out of the candidates approved by the Founder's assessment committee by secret ballot at the Conference following the discussion of manifestos of each candidate. The Conference must be summoned at least two months prior to the expiration of the current Rector's term of office.

To be elected as the Rector, the candidate must be supported by more than 50% of the Conference delegates provided that at least two thirds of the expected delegates attended the Conference.

After the election, the Founder concludes an employment agreement with the Rector for the term not exceeding 5 years.

A rerun election may be held, should the election procedure established by the Russian legislation and this Charter be breached or should the election be deemed void or invalid. The rerun election must be held within 6 months.

If the Rector's position is vacant, the Rector's duties are assigned to the person appointed by the Founder.

The Rector cannot simultaneously hold any other paid executive position (save for research and academic supervision) within or outside the University. The Rector may not perform their duties on a part-time basis.

58. The Rector exercises control over the University on the basis of individual leadership and is held personally liable for the quality of student training, fiscal discipline, accounting and reporting, safekeeping of property and other material valuables held under operational management of the University, observance of employment rights of the University staff and student rights, observance and execution of the Russian legislation.

59. The Rector of the University shall:

- a) Supervise academic, research, pastoral work, administrative, economic and financial operations of the University;
- b) Act on behalf of the University without a power of attorney and represent the University's interests to state authorities, legal entities and individuals;
- c) Annually report to the University Academic Council and introduce the University's action plan for the following year;
- d) Approve regulations on subdivisions (save for academic, research subdivisions and branches);

- e) Approve the structure and staffing table of the University; submit to the Administrative Directorate of the President of the Russian Federation and Supervisory Council proposals on the assignment within the scope of the University's main activities funded by federal subsidies, as well as drafts of the corresponding budget requests;
- f) Inform branches, within the scope of their activities, on any assignment concerning performance of activities stipulated by Clause 11 hereof funded by assignment-related subsidies from the federal budget;
- g) Approve the staffing table and structure of the University's branches;
- h) Set up the amount and deadlines for payment of official salaries, bonuses, incentive payments and benefits to the University staff;
- i) Define official duties and liabilities of Vice Rectors and other University officials;
- j) Hire and dismiss the University staff, conclude employment agreements and exercise other powers of an employer stipulated by the labour law of the Russian Federation;
- k) Organise operation of the University subdivisions;
- l) Approve employee incentives and disciplinary measures;
- m) Issue orders, directives and approve bylaws governing operational management of the University, binding on the University staff and students;
- n) Make transactions and perform other legal acts stipulated by the Russian legislation and this Charter;
- o) Approve annual schedule of research funded by income from income-generating activities;
- p) Dispose of property and funds of the University in accordance with the procedure established by the Russian legislation;
- q) Issue powers of attorney;
- r) Open University accounts upon reviewing decision of the Supervisory Council on selection of credit organizations;
- s) Close University accounts;
- t) Submit a draft financial plan to the Supervisory Council and approve the plan upon reviewing decision of the Supervisory Council;
- u) Approve annual accounts;
- v) Submit proposals to the Supervisory Council in compliance with the Russian legislation;
- w) Supervise implementation of resolutions adopted by the state authorities and the University Academic Council;
- x) Establish the University admissions committee and state certification boards;

y) Arrange and bear personal responsibility for the University's operations and conditions required for protection of data identified by the Russian legislation as business, official or state secret;

z) Perform any other activities pursuant to the Russian legislation, this Charter and the University bylaws;

zz) Be entitled to delegate particular powers to Vice Rectors and other University staff;

60. The Rector may bring any matters falling within their competence to the review of the Academic Council of the University and/or Academic Council(s) of faculties, branches or other academic and research subdivisions.

61. The University may appoint an Academic Supervisor who shall:

a) Represent the University in other scientific organisations;

b) Initiate major academic and research events, including conferences, to be held at the University;

v) Participate in development of the University strategic development programme;

f) Head the HSE Academic Fund Programme;

e) Participate in development and execution of basic research plans and subsequent assessment of their results;

f) Present to the University Academic Council an annual report delineating key results and a strategy of further development of the University's research efforts;

g) Help to improve academic, administrative and managerial activities of the University;

62. The Academic Supervisor is elected by secret ballot at a meeting of the University Academic Council for the term of up to 5 years. Candidate for the position of Academic Supervisor is chosen by the Rector out of the leading Russian scholars with an established reputation in the global academic community. The Academic Supervisor is deemed elected if supported by more than 50% of the Academic Council members, provided that at least two thirds of the expected members attended the meeting.

63. A position of the University President may be established by resolution of the University Academic Council supported by the Founder.

Candidate for the position of the President, usually having experience as a rector, is introduced to the Academic Council by the Founder.

The President is elected by a simple majority of secret votes at a meeting of the Academic Council for the term of up to 5 years. After the election, the President concludes an employment agreement with the Founder.

One person cannot simultaneously hold the positions of the Rector and the President.

No later than 2 months before the expiry of the employment agreement, the President must present progress report at a meeting of the University Academic Council.

The procedure for election of the President is established by the University Academic Council.

64. Subject to the Rector's approval, the University President shall:

- a) Participate in the work of the Board of Trustees and other independent bodies of the University;
- b) Participate in development of the conceptual framework (programme) of the University development;
- c) Represent the University's interests to state authorities, local authorities, public and other organizations;
- d) Help to improve educational, research, pastoral, administrative and managerial activities of the University.

65. The University may establish a Board of Trustees, the main objective of which is to facilitate the University development by means of:

- a) Raising funds from external sources for the University development;
- b) Informational promotion of the University;
- v) Promoting the University image in professional and academic communities, and among general public;
- d) Attracting highly qualified professionals to the University;
- e) Enhancing informational, material and technical resources of the University.

66. The University may have Boards of Trustees of faculties and other subdivisions.

67. The procedure for establishing the Board of Trustees of the University (faculty, subdivision), its operations, composition and powers are defined in the regulations approved by the University Academic Council.

68. Particular areas of focus of the University are managed by Vice Rectors, directors for a particular area, directors of branches, directors of representative offices. Distribution of duties between the Vice Rectors and directors, their powers and responsibilities are set up by the Rector's directive. The directive must be communicated to each member of the University staff. Vice Rectors and directors are liable to the Rector for progress of the activities they are in charge of.

Vice Rectors, area directors, directors of the branches and representative offices and deputy directors of the branches are hired by the Rector under a fixed term employment agreement, the term of which shall not exceed the Rector's term of office.

69. The University Academic Council shall appoint a Curriculum Development Council in order to coordinate faculties, departments and other subdivisions in their efforts to design and improve curricula, syllabuses, teaching and learning materials, and student assessment criteria.

The Chair of the Curriculum Development Council is elected by secret ballot at a meeting of the University Academic Council for the term of up to 5 years. The Chair of the Curriculum Development Council is deemed elected if supported by more than 50% of the Academic Council members, provided that at least two thirds of the expected members attended the meeting.

Curriculum Development Council is governed by the corresponding regulations approved by the University Academic Council.

70. Other advisory bodies (councils, committees) on various areas of the University's activities may be established at the University upon decision of the Academic Council or Rector. The procedures for establishment, operation, composition and powers of such bodies are set out in regulations adopted by the University Academic Council.

71. Management of a branch as a separate subdivision of the University is based on individual leadership, academic self-administration, and participation of academic and other categories of staff, and students of the branch in the resolution of major issues related to the branch's activities.

Each branch is governed by this Charter, corresponding regulations adopted by the University Academic Council, and other University bylaws.

72. General management of the University branch is vested in an elective representative body – the Academic Council of the branch.

The Academic Council of the branch includes the director of the branch, President and Academic Supervisor of the branch (if applicable) and deputies of the branch director by virtue of their position.

Other members of the Academic Council of the branch are elected by the Conference of academic and other categories of staff and students of the branch.

The composition of the Academic Council of the branch is approved by the University Academic Council and enacted by the Rector's directive.

The University Academic Council may delegate some of its powers to the Academic Council of the branch. The decisions adopted by the Academic Council of the branch may be cancelled by the University Academic Council.

The procedure of establishment, composition and powers of the Academic Council of the branch are set out in the regulation on the Academic Council of the branch adopted by the University Academic Council.

73. Direct management of the branch is performed by the Director appointed by the Rector's directive and, as a rule, with experience in curriculum development and/or research and administrative work, no older than 65 years of age. The Rector may prolong term of the



Director's office until the Director reaches 70 years of age, if requested by the Academic Council of the branch.

In compliance with this Charter, regulation on the branch and on the basis of the power of attorney issued by the Rector, the Director of the branch represents the University on all matters concerning the branch to the state authorities, legal entities and individuals, disposes of property and financial assets on the basis of budgets approved by the University, enters into agreements, government contracts and other arrangements related to the branch's operations, ensures the branch's compliance with the Russian legislation, this Charter and regulation on the branch, and performs other duties stipulated by this Charter, regulation on the branch and the University bylaws.

74. The branch's structure may comprise faculties, departments, preparatory departments and courses, academic and research institutes, centres and other subdivisions. The procedures for establishment, reorganisation and dissolution of the branch's subdivisions, save for those performing educational and research services, is set out in the regulation on the branch.

75. The principal educational and research subdivisions of the University include faculties, schools, departments, subdepartments, institutes and other subdivisions.

Faculties, schools, departments, subdepartments, institutes and other subdivisions arrange educational process in compliance with the approved working curricula and course syllabuses, monitor performance of students and attendees, conduct research by means of both the academic staff and research staff of the University.

76. Faculties and other educational and research subdivisions with over 30 members of academic staff, save for those holding more than one office within the University or working part-time, may elect representative bodies to provide general management of such subdivisions – Academic Councils of faculties or Academic Councils of subdivisions.

Candidates to the Academic Council of the faculty (subdivision) are nominated and reviewed at a general meeting (conference) of academic staff of the faculty (subdivision) attended by the Rector or its representatives. Members of the Academic Council of the faculty (subdivision) are elected by the University Academic Council. The University Academic Council may delegate powers to elect members of the Academic Council of the faculty (subdivision) to the general meeting (conference) of academic staff of the faculty (subdivision).

The procedure of establishment, term and powers of the Academic Council of the faculty (subdivision) is set out in the corresponding regulation adopted by the University Academic Council.

77. The University Academic Council may delegate some of its powers to the Academic Council of the faculty or subdivision. Decisions adopted by the Academic Council of the faculty or subdivision may be cancelled by the University Academic Council.

78. University's faculties are governed by the elected faculty deans.

A faculty dean is elected by secret ballot of the University Academic Council for the term of up to 5 years out of the most qualified and accomplished employees of the University holding academic degrees or titles.

Candidates for the position of the faculty dean are nominated by the Rector upon discussion with the University Academic Council.

Dean election must be held no later than 2 months before the expiry of the current dean's term of office. A dean is deemed elected if supported by more than 50% of the members of the faculty's Academic Council provided that at least two thirds of the expected members attended the meeting. The dean elected by the faculty's Academic Council is appointed by the Rector's directive.

Should the dean election fail, the rerun election shall be held. The rerun election must be held within 6 months. Should the current dean's term of office expire before election of the new dean and approval by the Rector, the Rector appoints acting dean for the period until election and approval of a new dean.

Pursuant to the Russian legislation, the Rector may pass a no confidence motion against the current faculty dean and terminate their powers by requesting the faculty's Academic Council to hold early re-election. The Rector appoints an acting dean for the period until re-election and approval of the new dean.

Should a new faculty be established and should such faculty have no Academic Council, the Rector shall appoint the dean of such faculty before the faculty's Academic Council is established and a dean is elected in accordance with the established procedure.

79. The faculty dean shall:

- a) Organise educational, research, administrative and economic activities of the faculty and bear personal responsibility for their results;
- b) Coordinate departments in their efforts to complete educational and research tasks;
- c) Represent the faculty's interests to the University subdivisions and outside the University;
- d) Present a provisional report to the University Academic Council at a meeting of the faculty's Academic Council;
- e) Monitor observance of the working curricula by departments;
- f) Set up pastoral support within the faculty;
- g) Adopt decisions on the use of the faculty budget funds in accordance with the approved budget plan and guidelines set out by the University Academic Council and the Rector;
- h) Ensure implementation of resolutions adopted by the Academic Council of the University, Academic Council of the faculty, and the University's directives and orders;
- i) Perform other duties stipulated by this Charter and the University bylaws;

80. Powers, rights and liability of deans are stipulated by the Rector's directive.

81. University departments, institutes and other educational subdivisions are managed by the heads of departments, directors of institutes and heads of other educational subdivisions of the University appointed by the Rector's directive.

82. Powers, rights and liability of department heads, directors of institutes and heads of other educational subdivisions are stipulated by the Rector's directive.

83. The main academic and research subdivisions of the University are department and school. Departments and schools conduct educational, methodological, research work in areas of focus and fields of study defined in the educational standards of the University.

A school is headed by a director appointed by the Rector.

A department is headed by a department head elected by secret ballot of the University Academic Council for the term up to 5 years out of the most qualified and accomplished employees specialising in a relevant field, as a rule, holding academic degrees or titles.

Election of a department head must be held no later than 2 months before expiry of the current head's term of office. A department head is deemed elected if supported by more than 50% of the members of the University Academic Council provided that at least two thirds of the expected members attended the meeting. The elected department head is appointed by the Rector's directive.

Should the election of a department head fail, the rerun election shall be held. The rerun election must be held within 6 months. Should the current head's term of office expire before election of the new head and the approval by the Rector, the Rector appoints acting department head for the period until a new department head is elected and approved.

Pursuant to the Russian legislation and upon the Rector's request, the University Academic Council may terminate powers of the current department head and hold early re-election. The Rector appoints an acting department head until election of a new department head.

84. The powers of heads of departments and schools are stipulated by the University bylaws.

## V. Educational activities of the University

85. The University offers education programmes of different levels of study in full-time, part-time (evenings) and distance learning mode.

The University may utilise distance learning technologies in its educational process.

86. Bachelor's, master's and specialist level programmes are implemented at the University in different fields of study (qualifications) of higher education and comprise core education programmes of the University financed by assignment-related subsidies from the federal budget.

For students entering master's programmes, a preparatory department was established; it is financed by assignment-related subsidies from the federal budget, in line with the procedures stipulated by the Russian legislation.

87. The University may implement:

- vocational education programmes in compliance with federal state educational standards;
- higher and postgraduate education programmes in compliance with educational standards and requirements established by the University.

Educational standards set out by the University comprise mandatory requirements for implementation of core higher education programmes, in particular:

- requirements for the structure of core education programmes, in particular regarding the volume of certain components of a core education programme in relation to its entire volume, as well as due balance of core and elective components of an education programme;
- requirements for implementation of core education programmes, including staffing, logistics, financial, technical and other aspects;
- requirements for learning outcomes of core education programmes.

Requirements as to the implementation and learning outcomes of core higher education programmes shall not be lower than the corresponding requirements of federal state educational standards.

Requirements as to the structure of core postgraduate education programmes set out by the University shall not be lower than the corresponding federal state requirements stipulated by the authorised federal executive body.

Educational standards and the University's requirements are approved by the University Academic Council.

88. University implements core higher education programmes for the relevant academic levels.

Core master's programmes can be implemented either by University's faculties or by institutes, centres and other educational subdivisions of the University.

89. Duration of higher education programmes in a full-time mode is determined as per the Russian legislation.

90. Duration of education programmes in a part-time (evenings) or distance learning mode or a combination of different learning modes can be extended to 1 year for bachelor's and specialist level programmes and to 5 months for master's programmes relative to the duration of full-time studies, upon decision of the University Academic Council.

Upon decision of the University Academic Council, students may be allowed to complete a shortened or accelerated programme for bachelor's degree, provided that they possess sufficient capabilities or level of education. Such shortened or accelerated programmes must be completed in accordance with the procedures determined by a federal executive body concerned with development of state policies and regulatory control over the education system (hereinafter referred to as the education authority).

Higher education programmes for master's or specialist degree cannot be undertaken in a shortened or accelerated mode.

91. Duration of education programmes of other levels is specified in standard regulations on educational institutions of the relevant types and categories or in the corresponding federal state educational standards.

92. The educational process within the University's core programmes of higher education is governed by the study schedule and education programme.

Core education programme comprises a curriculum, working syllabuses for courses, subjects, modules and other materials designed to ensure high quality of student training, as well as internship programmes, academic calendar and teaching and learning materials supporting the given education technology independently developed and approved by the University in line with the labour market needs.

Core higher education programmes may be developed and implemented by the University in partnership with other higher education institutions, including foreign institutions, pursuant to concluded agreements and in accordance with the procedures established by the education authority.

93. At the University, the educational process has the following modes:

- a) Modular structure;
- b) Credit-based system (credit points system);
- c) Multi-point assessment scale for student performance in different courses;
- d) Cumulative grade system for interim and final assessment;
- e) Rating system for comprehensive performance evaluation.

94. Modular programme structure has the following features:

- a) Division of study time into modules; each module is followed by a week with no classes during which the final examinations are taken;
- b) Limitation on the number of courses that can be taken simultaneously;
- c) Stimulation of the educational process through regular knowledge assessment (ongoing assessments (in-class assignments, essays, homework, reports, etc.) within one module or interim assessment, if the course is continued in the subsequent module, as well as final assessment upon completion of the course);
- d) Calculation of cumulative resulting grade for interim or final assessment based on ongoing assessment grades;
- e) Emphasis on self-study throughout the educational process.

95. Credit-based system (credit points system) is aimed at:

- efficient distribution of study load throughout the programme duration;
- creation of individual curricula reflecting elective courses and participation in student mobility programmes in Russian and foreign institutions of higher education;
- transfer of credits earned in other higher education institutions, including foreign ones.

The system includes:

- aggregate estimation of courses in terms of credits that represent the study load, importance and relative contribution of each course to the educational process;
- credit accumulation by the student following final assessment and including results of ongoing and interim assessments for all course modules.

96. Multi-point assessment scale for different courses has the following features:

- accurate graded assessment of knowledge;
- cumulative knowledge evaluation system for all assessment types;
- transparency of knowledge evaluation criteria for all assessment types;
- calculation of cumulative resulting grade for interim or final assessment based on ongoing assessment grades.

If required, this system can be brought into compliance with other knowledge evaluation systems of the Russian Federation.

97. Rating system for comprehensive performance evaluation shall:

- a) Consist in integral knowledge evaluation, drawing on the results of interim assessment for all undertaken courses;
- b) Facilitate the development of scholarship distribution criteria;
- c) Promote competition among students throughout the educational process.

98. Cumulative grade system for interim and final assessment includes:

- a) Calculation of overall course grade based on ongoing assessment grades for classwork and self-study;
- b) Inclusion of examination results into the overall course grade.

99. The University may use other means and systems of student performance evaluation.

100. Maximum study load must not exceed 54 academic hours per week, including all types of in-class and independent work under the core education programme and elective courses.

Maximum in-class study load per week under full-time core education programmes is stipulated by the University's educational standard for each field of study (major) in higher education.

Maximum in-class study load per week under part-time (evenings) education programmes must not exceed 16 academic hours.

Maximum in-class study load per year under core education programmes undertaken in a distance learning mode must not exceed 200 academic hours.

101. For full-time and part-time (evenings) students, an academic year starts on September 1 and ends as per the working curriculum for the given field of study (major). The University Academic Council may postpone the start date of an academic year by no more than 2 months.

The start and end dates of an academic year for distance learning students are stipulated in the working curriculum and academic calendar.

102. Languages of instruction at the University are Russian and/or English. Upon resolution of the Academic Council of the University and/or faculty, other languages of instruction may also be introduced.

103. The University's major training modes include lectures, seminars, workshops, practical classes, tutorials, independent learning, research projects, internships, research internships, participation in research or project seminars, essays, reports, tests, laboratory classes and in-class written assignments, practicums, colloquiums, work placements, term paper (course project) and others.

104. In order to enhance the personalisation and flexibility of the educational process, the University lets students choose their individual educational trajectories, follow individual curricula and independently select target professional competencies.

105. The University determines the degree of proficiency in education programmes through ongoing performance assessment, interim assessment and final state certification of final year students.

Ongoing assessment occurs throughout the whole term or module and can take the form of a report, essay, case study, in-class written assignment, homework and others.

Interim assessment takes the form of interim examination in the end of each study period (term or module), if a course is taught for more than one period, and final examination at the end of the course.

Resulting grade for interim and final assessment is recorded in case of a graded examination for the course stipulated in the curriculum:

- in an ungraded examination record sheet in the "*Pass/Fail*" format (4-10/0-3 points on a 10-point grading scale);
- in a graded examination record sheet as one of the following: "*Excellent*" (8 – 10 points on a 10-point grading scale), "*Good*" (6-7 points on a 10-point grading scale), "*Satisfactory*" (4-5 points on a 10-point grading scale), "*Fail*" (0-3 points on a 10-point grading scale).

The calculation method for a resulting grade for interim and final assessment must be specified in a course syllabus.

106. Ongoing assessment and interim assessment of student performance in the curriculum courses shall be carried out within core education programmes in compliance with the regulations adopted by the University Academic Council.

Students taking part in bilateral and multilateral exchange programmes and in joint education programmes can transfer their course credits earned in other higher education institutions, including foreign ones, as prescribed by the University.

107. Practical training and work placement of University students is carried out in accordance with the established procedures.

108. Final state certification is obligatory for final year students of the University and must be carried out upon full completion of a higher education programme. Final state certification is conducted by a State Certification Board in compliance with the Regulations on Final State Certification of Final Year Students of Higher Education Institutions adopted by the education authority.

After the final state certification the student may request a vacation within the duration of a given education programme, and upon the end of such vacation the student shall be dismissed from the University.

109. The University duly awards graduates who have passed the final state certification with a state-approved document confirming their level of educational and/or qualification.

## VI. Admission to the University

110. The University independently develops and approves the annual admission regulations in line with the Russian legislation and the admission procedures stipulated by the education authority, as well as the admission regulations stipulated by this Charter.

111. The University may initiate admission procedure only for those education programmes which are covered by the license for the right to carry out educational activities.

Annual admission regulations for programmes of secondary (comprehensive), vocational and continuing professional education are developed in compliance with standard regulations on the corresponding educational institutions. Admission to such programmes must also comply with the standard regulations.

112. The University manages admissions in compliance with the assignment at the expense of federal subsidies.

The assignment, as well as quotas for target admission to the University are set out by the Founder on an annual basis, pursuant to the Russian legislation.

113. In compliance with the education legislation of the Russian Federation, the University may admit students on a contractual basis with payment of tuition fees by legal entities and/or individuals beyond the scope of the assignment. The total number of University students must not exceed the quota stipulated by the license for the right to carry out educational activities.



Tuition fees are specified in the Rector's directive pursuant to resolution of the University Academic Council and in compliance with the approved financial plan.

114. Citizens of the Russian Federation are guaranteed, subject to a competition, free vocational education at the University within the scope of federal state educational standards, free higher education and postgraduate education within the scope of educational standards and University requirements, provided that such citizen undertakes a programme of the given level for the first time.

Foreign nationals and Russian citizens residing abroad are admitted to the University programmes financed by assignment-related subsidies from the federal budget as per the Russian legislation.

115. Applicants with secondary (comprehensive) or vocational education are admitted to programmes of bachelor's or specialist level on a competitive basis based on the results of a unified state examination (USE), unless otherwise stipulated by the education legislation of the Russian Federation.

Students with higher education may take part in entrance competition for master's programmes.

Admission regulations ensure observance of the right to education and admission of the most talented and well-trained individuals capable of mastering the education programmes of the given level and domain.

116. Upon admission to the University's education programmes of bachelor's and specialist level in fields of study (majors) that require certain creative abilities, physical and/or psychological attributes, the University may hold additional entrance examinations of creative and/or professional nature on subjects not covered by unified state examinations; the results of such examinations shall be considered together with the results of unified state examinations during the entrance competition held in line with the procedures established by the Russian legislation.

The University may hold additional specialised entrance examinations in the course of admission to education programmes of bachelor's and specialist level in other fields of study (majors), should it be included in the list of higher education institutions authorised to hold additional specialised entrance examinations in accordance with the procedures established by the Russian legislation.

117. The list of additional entrance examinations held at the University, along with their guidelines, is announced by the University within the period stipulated by the Russian legislation.

Applicants must undertake additional entrance examinations in Russian. For certain education programmes additional entrance examinations may be undertaken in other languages, upon decision of the University Academic Council.

118. Certain categories of citizens specified by the Russian legislation may be admitted to the University on a non-competitive basis upon successful completion of all entrance examinations.

119. The University Admissions Committee supervises the admission, additional entrance examinations, competition process and admission to the University.

The composition, powers and operating procedures of the Admissions Committee are stipulated by the relevant regulations approved by the Rector.

The operations and records management of the Admissions Committee, personal appointments with prospective students and their parents (legal representatives) are arranged by the executive secretary appointed by the Rector.

Admission of students to branches of the University is managed by the Admissions Committee in accordance with the annual admission regulations of the University.

120. The University must familiarise prospective students with the license for the right to carry out educational activities in higher education, and with the certificate of state accreditation for each field of study (major) that authorises the University to issue state-approved documents certifying the achieved level of education and/or qualification. Admission documents must include a statement confirming that the prospective student has read and understood the certificate of state accreditation for the selected field of study (major) or lack thereof, signed by the prospective student.

121. During the admission period, the Admissions Committee regularly publishes on the University portal (website) a list of applicants with their results of unified state examination and any grounds for their admission without entrance examinations or on a non-competitive basis.

Following the competition results and within the time limit set out by the Russian legislation, the Admissions Committee publishes on the University portal (website) a list of applicants admitted to the University and a number of points they scored.

## VII. Research activities of the University

122. The University conducts basic and applied research.

123. Research activities at the University are implemented by academic, research and other staff and students of the University. Legal entities and individuals may also be involved in research projects on a contractual basis.

124. The goal of the University's research activities consists in development of knowledge of man and society, tools for analysis and forecasting of social processes, in particular, for the sake of development and modernisation of Russia.

The applicable standards and qualitative indicators of the University's research activities are aimed at establishment and development of advanced research, analysis, consulting and project centres in the field of social and economic sciences, and at enhanced efficiency and effectiveness of research.

125. Main objectives of the University's research activities:

a) Gathering basic and applied knowledge in various areas of research conducted by the University;

- b) Systematic research and development (including interdisciplinary) along the main trends reflecting the projected needs of Russian social and economic development;
- c) Creation of a stable system for analytical research in social and economic sphere based on advanced monitoring and forecasting methodology in the interests of the society, state and business;
- d) Provision of research, expert analysis, consulting services to governmental and non-governmental organisations, legal entities and individuals;
- e) Examination and consolidation of national and global experience in the areas of research conducted by the University;
- f) Student involvement in research and expert analysis activities, development of their scientific creativity;
- g) Joint research with Russian, foreign and international organisations;
- h) Application of research and development results to the educational process and facilitation of practical application of these results, promotion of high quality and up-to-date educational process in the University and other educational institutions;
- i) Dissemination of advanced scientific knowledge, methodologies and quality standards applicable to research in the field of social and economic sciences;
- j) Interconnection of research and educational process through extensive involvement of academic staff and students;
- k) Arranging and holding research seminars, conferences, symposiums and conventions, in particular, with participation of foreign specialists;
- l) Review and publication of scientific literature using advanced graphic means, including electronic media.

126. The University's research activities are based on the following principles:

- a) Establishment, preservation and development of scientific schools at the University;
- b) Support and promotion of basic and applied research in priority areas of scientific development in different domains;
- c) Development and execution of research programmes and projects jointly with other higher education institutions and scientific organisations within the University's areas of focus;
- d) Active involvement in international research activities, advancement of international scientific cooperation and integration of the University into the international scientific community;
- e) Consolidation of international competitive advantages of research (researchers), integration of researchers into the educational process;
- f) Establishment of favourable conditions for engagement of gifted students into the University's research activities.

127. In order to fulfil the objectives of research activities delineated above, the University shall:

- a) Conduct basic research within the scope of the annual thematic framework of basic research pursuant to the assignment;
- b) Develop and execute research plans and programmes, including long-term ones;
- c) Provide research and development services for legal entities and individuals under independent contractor agreements and state contracts;
- d) Promote latest scientific developments, publish scientific literature and magazines, including those containing the University's research findings;
- e) Maintain and enhance the required information resources, physical and technical infrastructure;
- f) Recruit foreign researchers and specialists for research and teaching work;
- g) Publish research results independently or through external publishers.

128. The University has the Academic Fund Programme concerned with support of research initiatives financed by grants.

The University has targeted programmes and research subdivisions established in order to ensure integration of researchers into the global academic community and involvement of foreign researchers into the University's research activities.

129. The University ensures legal protection of research findings that constitute the University's intellectual property, pursuant to the Russian legislation.

130. The University and other scientific organisations may carry out joint academic and research projects, research and development together with Russian and foreign organisations.

Laboratories of scientific organisations may be established at the University for the purposes of joint research and/or science and technology projects.

The University shall create innovative infrastructure designed to aid commercialisation of research and analysis results and to enhance entrepreneurial competency.

#### VIII. Training and continuing professional development of academic staff

131. The University has the following modes of postgraduate and continuing professional education of its staff:

- a) doctoral studies;
- b) postdoctoral studies;
- c) doctoral and postdoctoral affiliation;

d) CPD training, professional retraining and training assignment of specialists and executive staff with higher education on new perspective research trends within the University's core areas of focus.

132. Academic staff is trained through doctoral and postdoctoral programmes, training assignments, affiliation, transfer of teaching staff to the research positions for preparation of postdoctoral dissertations, and grant of sabbatical leave for completion of dissertations, textbooks, study guides, monographs and articles for peer-reviewed journals.

The University offers education programmes within its core areas of focus for doctoral students and continuing professional development of academic staff from among the best-qualified graduates of higher educational institutions of the Russian Federation and other countries.

133. The number of applicants admitted to doctoral and postdoctoral programmes of the University and financed by assignment-related subsidies from the federal budget, and procedure for their admission are set out by the Founder on an annual basis.

The University may admit students to doctoral and postdoctoral programmes beyond the scope of the assignment for training of Candidates of Science and Doctors of Science on contractual basis with the tuition fees paid by legal entities and/or individuals.

134. The admission procedures and educational process, rights, obligations, social security and compensations of regular and affiliated doctoral and postdoctoral students are stipulated by the Russian legislation, this Charter and the University bylaws.

Regular and affiliated doctoral and postdoctoral students must comply with this Charter, University Internal Regulations, Dormitory Internal Regulations and other University bylaws.

135. Full-time doctoral and postdoctoral students financed by assignment-related subsidies from the federal budget receive bursaries and have annual vacation leave.

136. Regular and affiliated doctoral and postdoctoral students have access to libraries, information collections, academic, research and other subdivisions of the University. Full-time doctoral students and postdoctoral students are entitled to business trips funded by the University's income from income-generating activities, including business trips to foreign educational institutions and research centres, in order to carry out tasks associated with selected research topics, and present their research findings at research conferences, forums and seminars along with the academic staff of the University.

137. Applicants with higher education (specialist or master's level) are admitted to doctoral programmes on a competitive basis. Students who previously completed a full doctoral programme financed by assignment-related subsidies from the federal budget may be admitted to a doctoral programme again only under a contract concluded between the University and legal entities and/or individuals who shall pay tuition fees. The University has full-time and part-time doctoral programmes. Duration of full-time doctoral programmes cannot exceed 3 years; part-time doctoral programmes, 4 years.

138. Applicants who have already obtained the title of a Candidate of Science may be admitted to postdoctoral programmes. Postdoctoral programmes are full-time only. Duration of a postdoctoral programme cannot exceed 3 years.

139. Affiliation of students preparing for qualification examinations for doctoral studies cannot exceed 2 years, and of students working on a doctoral thesis – 3 years.

Affiliation of postdoctoral students cannot exceed 4 years.

Students who have not completed their affiliation period in other institutions can complete it at the University.

140. The University may review dissertations and award degrees through Dissertation Committees set up in accordance with the established procedure.

141. CPD training of the University's academic staff is provided at least once every 5 years, pursuant to the University bylaws.

142. CPD training of academic staff of Russian and foreign organisations can be financed by both assignment-related subsidies from the federal budget and at the expense of legal entities and/or individuals under contracts concluded with the University.

#### IX. Information analysis and expert support of the Government of the Russian Federation

143. The University provides information analysis and expert support to the Government of the Russian Federation in compliance with the schedule of basic research approved by the Founder on an annual basis and financed by federal subsidies, at the request of the Government of the Russian Federation, and as a part of self-initiated preparation of analytical memos, recommendations and draft documents.

144. The University's key areas of focus are research and information and analysis development carried out at the request of the Government of the Russian Federation, as well as participation in the development of draft regulations and information and analysis resources.

#### X. International trade and other international activities

145. The University maintains international cooperation in the fields of higher, postgraduate and continuing education, research and/or science and technology, innovations, teaching methods and other activities in compliance with the Russian legislation and international agreements.

146. The University may get involved in international cooperation of the Russian Federation in the fields of higher and postgraduate education through:

- a) Bilateral and multilateral exchange programmes for students, academic and research staff;
- b) Joint research, conventions, conferences, symposiums and other events;
- c) Basic and applied research requested by foreign legal entities;
- d) Participation in international programmes aimed at advancement of higher and postgraduate education.

147. The University may become a member of non-governmental international organisations, conclude cooperation agreements with foreign partners, establish institutes, centres, laboratories and other University subdivisions together with its foreign partners or through their intermediary.

148. The University may engage in international trade in compliance with the Russian legislation.

149. Training, professional retraining, continuing professional development and training assignment of foreign nationals at the University, teaching and research work of Russian citizens abroad (academic staff or students of the University) is carried out under international agreements and separate agreements concluded by the University with foreign legal entities, including educational institutions or foreign nationals, in compliance with the Russian legislation and subject to the quota determined by the Government of the Russian Federation.

150. The University may provide targeted grants to foreign nationals for their research projects in line with the University's objectives and at the expense of income from income-generating activities.

## XI. Economic matters of the University

151. Sources of the University's property are:

- a) Federal property assigned to the University on the basis of operational management;
- b) Property acquired by the University at the expense of funds provided by the Founder for property acquisition, and/or at the expense of income from income-generating activities;
- c) Property received by the University on any other grounds stipulated by the Russian legislation.

152. Educational services, basic and applied research, University's development, the University's information, expert and analysis support of the Government of the Russian Federation and other activities stipulated by the Charter are financed through the following sources:

- a) Assignment-related subsidies from the federal budget;
- b) Subsidies from the federal budget provided within 3 years as from the date of changing the University's status, with the purpose of evening out the financial support of the assignment-related activities;
- c) Subsidies from the federal budget for maintenance of immovable property and high-value movable property allocated to the University by the Founder or acquired by the University at the expense of funds provided by the Founder for acquisition of such property (apart from the property leased out with the Founder's consent), as well as for tax payments where the tax liability is arising from such property, including land plots;
- d) Other subsidies from the federal budget stipulated by the Russian legislation;
- e) Federal funds allotted for University's development within the scope of the programme approved by the education authority;

- f) Income from income-generating activities, including income from University's contribution to the charter/pool capital of other legal entities, in particular, small-scale innovation businesses;
- g) Income from intellectual property rights and designations, including remunerations under license agreements, in compliance with the Russian legislation;
- h) Voluntary target contributions and donations from both Russian and foreign legal entities and individuals;
- i) Income from leased property of the University;
- j) Funds received from individuals as a payment for accommodation, use of public and domestic facilities in dormitories, guesthouses and residential houses of the University;
- k) Other sources permitted under the Russian legislation.

153. Subsidies for the University from the federal budget are provided on the basis of an agreement made between the Founder and the University, unless otherwise stipulated by the Russian legislation.

154. The University may duly support its activities at the expense of funds received from fee-based services, non-repayable donations from individuals and legal entities, international organisations and foreign governments, including voluntary contributions, and income from income-generating activities.

155. Pursuant to the Russian legislation, such federal property as buildings, structures, property groups, equipment and other resources for consumer, social, cultural and other use are allocated to the University on the right of operational management in order to support its activities stipulated by the Charter.

The University must use the property allocated to it on the basis of operational management in accordance with its operational objectives and nature of such property, ensuring its safety and efficient utilization.

156. Unless otherwise stipulated by the federal law, the University must not make transactions which might result in alienation or encumbrance of property allocated to the University, or property acquired at the expense of the federal budget.

157. The University may dispose of immovable property and high-value movable property allocated to it by the Founder or acquired by the University at the expense of funds provided by the Founder for this purpose only upon the Founder's consent. The University may dispose of all other property, including immovable property, at its own discretion, unless otherwise stipulated by the federal law.

158. The University may set up and award special incentives and remunerations aimed at supporting creative initiative within the scope of the University's activities at the expense of income from income-generating activities.

159. The University is granted a permanent (unlimited) right to use land plots allocated to it under the procedure established by the Russian legislation.



160. The University may act as a lessee and a lessor of property in compliance with the Russian legislation.

161. Upon the Founder's (owner's) consent or at its own discretion (if it has the right to dispose of the property in question independently), the University may grant medical institutions the right to use its movable and immovable property for medical care and examinations of University students and staff, under an agreement concluded between the University and medical institution. Such agreements made between the University and state (municipal) medical institutions may be executed free of charge.

162. Cultural heritage (historical and cultural monuments) of peoples of the Russian Federation, valuable cultural objects, natural resources (except for land plots) limited or withdrawn from public use are assigned to the University subject to conditions and procedures stipulated by the federal laws and other regulations of the Russian Federation.

163. The University is liable for its obligations with all the property assigned to it, except for immovable property and high-value movable property assigned to it by the Founder or acquired by the University at the expense of funds provided by the Founder for acquisition of such property.

164. The owner of University's property is not liable for the University's obligations.

The University is not liable for obligations of the owner of University's property.

165. Income received by the University from its income-generating activities becomes its own property and is utilised by the University to reach its founding objectives.

166. In compliance with the labour law and other labour-related regulations of the Russian Federation, the University independently carries out payroll budgeting, designs remuneration system, including official salaries, increments and compensations, in particular, for abnormal working conditions, system of rewards and incentives and a bonus plan for University staff, subject to the procedure established by the University Academic Council.

167. The University, in line with established procedures, is entitled to the following:

- a) Inform the branches about the assignment for activities listed in Clause 11 hereof and carried out at the expense of federal funds, within the scope of the branches' activities;
- b) Act as an originator of orders for delivery of goods, execution of works and provision of services required by the University;
- c) Act as an owner of capital projects, reconstruction projects and technical upgrade of construction sites and federal property;
- d) Make major transactions and related party transactions in compliance with the Russian legislation and the University bylaws;
- e) Execute major and routine repairs of buildings and structures owned by the University on the right of operational management;

- f) Arrange leisure activities for University students and staff (performing arts, sports and cultural events related to the educational process) at the expense of income from income-generating activities;
- g) Ensure execution of agreements concluded with legal entities and individuals (including foreign ones) within the scope of the University's activities;
- h) Exercise other rights stipulated by the Russian legislation.

168. Pursuant to the Russian legislation, the University may engage in income-generating activities specifically aimed at reaching the University's objectives, under agreements and state contracts made with legal entities and individuals for a consideration, namely:

- a) Render paid educational services within core programmes of secondary (comprehensive), vocational and higher education, programmes of postgraduate and continuing education beyond the scope of assignment set out by the Founder;
- b) Render paid supplementary educational services (supplementary education programmes, special courses and course sets, tutoring and in-depth training on certain programmes and courses, other educational services) not covered by the education programmes. These services cannot be rendered instead of or within the scope of educational activities financed by assignment-related subsidies from the federal budget;
- c) Conduct research beyond the scope of the Founder's assignment;
- d) Create and maintain databases on economic, social and other matters, process data and prepare analytical reviews in line with the University's areas of focus;
- e) Render services related to publication of educational, teaching and learning, research materials, including audiovisual materials, of different kind and nature (textbooks, teaching and learning materials, monographs, preprints and other printed matter, lectures, information, analytical, statistical and other materials);
- f) Translate educational, teaching and learning, research materials, including audiovisual ones, of different kind and nature (textbooks, teaching and learning materials, monographs, preprints and other printed matter, lectures, information, analytical, statistical and other materials) into Russian and/or other languages;
- g) Sell printed educational, teaching and learning, research materials, including audiovisual materials, of different kind and nature (textbooks, teaching and learning materials, monographs, preprints and other printed matter, lectures, information, analytical, statistical and other materials);
- h) Develop and sell application and operating software packages and provide maintenance of software and hardware;
- i) Render services related to organisation and holding of exhibitions, presentations, business meetings, round table discussions, conferences, symposiums, competitions and other similar events, as well as support of research and learning exchange programmes, national and international mobility of academic staff, researchers and students;

j) Render other educational, research and awareness-raising services.

169. Pursuant to the Russian legislation, the University may engage in income-generating activities that are related to the University's objectives, under agreements and state contracts made with legal entities and individuals for a consideration, namely:

- a) Render informational, analytical, consulting, advisory, legal, bibliographical, marketing, methodological, publishing and engineering services;
- b) Sell goods, including food, stationery, souvenirs and promotional materials acquired and/or produced by the University at the expense of income from income-generating activities;
- c) Render services of publishing advertisements on University portals and in media edited by the University;
- d) Render services in the field of culture, education, sports and recreation, medical care and leisure activities on the territory of the University and for the University staff and students located outside its premises;
- e) Render services of cinema and video screenings for educational and research purposes;
- f) Render operational, utility, business, administrative and telecommunication services to lessees and residents of dormitories, hotels and guesthouses of the University;
- g) Render catering services;
- h) Provide telecommunication and Internet services to University staff and students, and other parties arriving to the University for the purposes of educational and research activities;
- i) Render services associated with educational tourism, organisation and holding of summer and winter school events, as well as accommodation services;
- j) Provide road transport services;
- k) Provide accommodation services, utility services in dormitories, hotel and guesthouses to individuals;
- l) Provide tour guide services for educational and research purposes;
- m) Provide copying, duplicating, art, decorating and design services;
- n) Provide library services;
- o) Perform expertise of textbooks and other study materials;
- p) Render records management and intermediary services for educational and research purposes;
- q) Sell services and goods produced by University students and/or subdivisions;
- r) Carry out testing, maintenance and repairs of appliances, equipment and other technical infrastructure of the University;
- s) Manage the University's archive documents concerning its staff and students;

- t) Distribute monthly concession travel cards for land public transport to full-time students;
- u) Grant the rights to use the University's intellectual property or designations to third parties.

170. Activities subject to licensing under the Russian legislation may be performed by the University only after obtaining the corresponding licenses.

171. Tuition fees for programmes of higher, postgraduate and vocational education, as well as fees for supplementary educational services rendered by the University are determined by the Rector.

172. The University's income from income-generating activities is used by the University in compliance with a financial plan approved in line with established procedures.

## XII. Accounting, accountability and audit

173. The University maintains accounting records and submits them as prescribed by the Russian legislation.

174. The University performs operational accounting in compliance with the Federal law "On accounting" and other regulations that govern accounting works.

Methods and procedures of accounting and accountability are governed by the Russian legislation.

175. Immovable property allocated to the University or acquired by the University at the expense of funds provided by the Founder for this purpose, as well as high-value movable property allocated to the University, is subject to separate accounting in line with established procedures.

176. The University provides information on its operations to state statistics authorities, taxing authorities, other authorities and parties pursuant to the Russian legislation and this Charter.

177. The University must perform annual audit and publish progress reports, auditor's report and report on its use of assigned property in media approved by the Founder. Decision to carry out an audit of the University's annual accounts and approval of an audit company, deemed binding for the Rector, is vested in the University Supervisory Council.

178. The University's annual accounts are subject to the Rector's approval. A copy of approved annual accounts of the University is forwarded to the Founder.

## XIII. University students

179. University students include undergraduate, postgraduate, doctoral and postdoctoral students, pupils and attendees.

180. University students are entitled to protection of their dignity, freedom of thought, information, expression and belief.

181. A University student is a person, admitted by the Rector's resolution to study on a University's programme of higher or vocational education, subject to the established procedures, until completion of studies at the University or early dismissal in compliance with this Charter.

University students obtain higher or vocational education in their chosen field of study (major) by undertaking the corresponding programme of higher or vocational education.

182. Each University student receives a student identification card and grade book of a standard format free of charge.

183. Full-time University students funded by assignment-related subsidies from the federal budget receive state bursaries in compliance with the Russian legislation, subject to the procedures established by the University Academic Council.

184. University students are entitled to:

a) - higher education in the chosen field of study (major) within the scope of educational standards stipulated by the University;

- vocational education in the chosen field of study within the scope of federal state educational standards;

b) Training under an individual curriculum:

- on higher education programmes within the scope of educational standards stipulated by the University;

- on vocational education programmes within the scope of federal state educational standards;

c) Representation in governing bodies of the University through public student organisations;

d) Choice of optional (not mandatory for a chosen field of study (major)) and elective (mandatory for a chosen field of study) courses;

e) Studying other courses taught at the University or jointly with other educational institutions outside the chosen field of study (major), subject to the procedure established by the University;

f) Participation in discussion and resolution of issues related to the University's activities, including jointly with public organisations and the University's governing bodies;

g) Free use of libraries, information collections, academic, research and other subdivisions of the University in compliance with the regulations approved by the University Academic Council;

h) Place in a dormitory, provided that the University possesses such housing facilities, subject to the procedures established by the University (applies to out-of-town students);

i) Participation in all types of research projects, conferences and symposiums, research competitions organised by the University, subject to the established procedures;

j) Submission of their works for publication, including publication in the University-owned media;

k) Military education in line with the procedure established by the Russian legislation;

l) Part-time employment during University studies and access to all benefits and compensations stipulated by the Russian legislation;

m) Transfer from a fee-paying place to a free (state-funded) place in accordance with the procedure established in the bylaw approved by the University Academic Council. Transfer may take place pursuant to the Rector's resolution as proposed by the faculty dean or director of a branch and approved by the Academic Council of the branch/faculty, on a competitive basis upon availability of places financed by assignment-related subsidies from the federal budget. Availability alone does not constitute sufficient grounds for student transfer from a fee-paying place to a state-funded place;

o) Information from the University on current situation in the Russian labour market, and employment assistance;

p) Appeal against the University directives and orders, subject to the procedure established by the Russian legislation;

q) Other rights stipulated by the Russian legislation, this Charter and University bylaws.

185. Full-time students are entitled to business trips funded by the income-generating activities of the University, including trips to foreign educational institutions and research centres, to participate in academic projects and education programmes, carry out works associated with selected research topics, and present their research results at research conferences, forums and seminars.

186. Students may transfer to another higher education institution upon consent of such institution and successful completion of assessment.

187. Students may transfer from one mode of study and/or education programme, including those without state accreditation, to another mode of study and/or education programme that received state accreditation. Transfer may take place upon the student's request supported by the dean and enacted by the Rector's resolution upon availability of vacant places at the given faculty or department.

188. A student shall:

a) Attend classes, complete all types of learning assignments and assessments included in the syllabus in a timely manner;

b) Comply with this Charter, University Internal Regulations, Dormitory Internal Regulations and other University bylaws governing legal status of students at the University;

c) Handle University's property with due care and compensate for all damages caused, as prescribed by the Russian legislation;

d) Comply with academic standards for written assignments, in particular, refrain from copying someone else's work, submitting assignments completed by another person, plagiarism, tampering with data and results of written academic work;

e) Comply with all other requirements stipulated by the Russian legislation, this Charter and the University bylaws.

189. Students who violate their obligations stipulated by this Charter or University Internal Regulations may face disciplinary action, up to expulsion.

Disciplinary measures, including expulsion, may be imposed on the University students upon receipt of their explanation in writing.

Disciplinary measures may be imposed no later than one month from the date when violation has been discovered and no later than 6 months from the date of violation, excluding periods of the student's sick leave and/or vacation. Students cannot be expelled from the University during their sick leave, vacation, exceptional leave of absence or maternity leave.

Disciplinary procedures are governed by the Russian legislation and University Internal Regulations.

190. Students may be dismissed or expelled from the University:

a) At their own free will, including:

- for health reasons;
- due to transfer to another institution of higher or vocational education;
- for other valid reasons;

b) By the decision of the University:

- for unsatisfactory academic performance, in compliance with the regulations on academic performance assessment approved by the University Academic Council;
- for failure to pass final state certification, in compliance with the Regulations on Final State Certification of Final Year Students of Institutions of Higher or Vocational Education approved by the education authority;
- for violation of this Charter and University Internal Regulations;
- for failure to fulfil the terms of agreement for paid educational services;

c) Upon termination of agreement for paid educational services by mutual consent of the parties;

d) Upon graduation;

e) Upon the student's death or official recognition that the student is dead or missing.

191. Student's expulsion or dismissal is finalised by the Rector's directive:

a) In case of voluntary dismissal – upon the student's request supported, if necessary, by applicable documents (for instance, medical evidence);

b) In cases specified in item 'b', Clause 190 hereof – upon request of the faculty dean (department head);

c) In cases specified in item 'c', Clause 190 hereof - upon termination of agreement;

d) In cases specified in item 'd', Clause 190 hereof - upon resolution of State Certification Board;

e) In cases specified in item 'e', Clause 190 hereof - on the ground of death certificate or court decision.

192. Students dismissed from the University upon their own request may be reinstated at the University by the Rector's resolution within 5 years from dismissal to the same place (free or fee-paying) as before.

193. Students dismissed or expelled by decision of the University or upon termination of an agreement may be reinstated at the University by the Rector's resolution within 2 years from dismissal or expulsion only on a fee-paying basis and subject to availability of vacant places.

194. Admission of students dismissed from other institution of higher education to continue their studies at the University is carried out in compliance with the University's admission procedures, unless otherwise stipulated by the Russian legislation.

195. The University provides its students with moral and/or material incentives for academic and research achievements and active participation in community life, including nomination for scholarships awarded by the President of the Russian Federation, special state scholarships of the Government of the Russian Federation, exclusive and personal scholarships, subject to the established procedures. The incentives are selected by the Rector and faculty dean (department head).

196. Doctoral students of the University are individuals with higher education (specialist, master's level) admitted to the University's doctoral programme to prepare a dissertation and obtain an academic degree of Candidate of Science.

197. Postdoctoral students of the University are individuals with an academic degree of Candidate of Science admitted to the University's postdoctoral programmes to prepare a dissertation and obtain an academic degree of Doctor of Science.

198. Affiliated doctoral and postdoctoral students are individuals with higher education or academic degree of Candidate of Science who are attached to the University to prepare a dissertation and obtain an academic degree of Candidate of Science without taking any doctoral courses, or to prepare a dissertation and obtain an academic degree of Doctor of Science without taking any postdoctoral courses.

199. University attendees are individuals admitted by the Rector's directive to a programme (or its part) of continuing education or higher/vocational education and concurrently undertaking second higher education.

Attendees applying to master's programmes of the University may study at the preparatory department financed through assignment-related subsidies from the federal budget.

University attendees may also study under agreements for paid educational services:

- at preparatory courses, faculties and departments of the University;



- at University's subdivisions providing professional retraining, continuing professional development and training assignment;
- in case of studying at another higher education institution, if this individual is concurrently undertaking a second higher education.

Legal status of attendees in relation to provision of educational services corresponds to that of students of the same mode of study. Attendees are admitted to the University by the Rector's directive.

200. University students may be engaged as teaching assistants of the University's academic staff in line with the procedures established by the University.

201. Interests of students may be represented by student organisations. The relationship between the University and organisations formed by the students are governed by the corresponding agreement.

#### XIV. University staff

202. The University has academic (faculty members, researchers), engineering and maintenance, administrative and managerial, learning support and other staff.

Academic staff includes the positions of faculty dean, department head, professor, assistant professor, senior lecturer, lecturer and assistant.

203. Recruitment of academic staff is accompanied by an employment agreement for unlimited duration or fixed duration determined by the parties. Competition for appointment or transfer of academic staff must take place prior to conclusion of an employment agreement. No competitions are held for the position of faculty dean and department head, academic positions held by pregnant women, as well as academic positions held by women with children under 3 years of age under employment agreements of unlimited duration.

Appointment of academic staff is subject to the procedures established by the Russian legislation.

Before expiration of the competition period or within the duration of a fixed-term employment agreement, special assessment may be conducted in order to check the candidate's suitability for the academic position held, subject to the procedure approved by the education authority.

204. Accomplished professors of the University may be awarded the honorary title (status) of a Tenured Professor of the Higher School of Economics, subject to the procedure established by the University.

205. Accomplished scholars may be awarded the title of Honorary Professor of the Higher School of Economics, subject to the procedure established by the University.

206. Rights and obligations of academic staff of the University are stipulated by the Russian legislation, this Charter and the University bylaws.

207. The University academic staff is entitled to:

- a) Use library services, information collection, teaching aids, study equipment, office equipment, as well as social, domestic, medical and other services of the University in accordance with the procedures established by the University;
- b) Use information resources available to the staff, including online resources, and e-mail in accordance with the procedures established by the University;
- c) Publish reports, articles, monographs and study guides in compliance with the University bylaws;
- d) Have working conditions sufficient to perform one's professional duties at the University;
- e) Elect and be elected to the governing bodies of the University (faculty, department);
- f) Participate in discussion and resolution of issues related to the University's activities;
- g) Determine the course content for higher education programmes in compliance with the University's educational standards, and for vocational education programmes in compliance with the federal state educational standards; develop new courses not included into any individual teaching plan and offer them to departments and faculties; teach such courses and advertise them on the webpage of the department or faculty on the University's website;
- h) Choose teaching methods and techniques best suited for individual differences and ensuring high quality of education;
- i) Propose new methods, courses, concentrations, master's programmes, textbooks and study guides, methods of assessment of student knowledge and achievements in the courses taught, and evaluate such knowledge and achievements in line with the established procedures;
- j) Appeal against directives and orders of the University as prescribed by the Russian legislation;
- k) Found or join professional public associations;
- l) Go on sabbatical leave to prepare dissertations, textbooks, study guides, monographs and articles for peer-reviewed journals, subject to the procedure established by the University;
- m) Undertake research and teaching assignments in leading higher education institutions and research organisations, including foreign ones;
- n) Transfer to part-time teaching position for the purposes of completing a doctoral or postdoctoral dissertation and implementing research projects;
- o) Other rights in compliance with Russian labour legislation, this Charter and the University bylaws.

208. Academic staff of the University shall:

- a) Perform teaching (academic) work in compliance with the approved individual teaching plan; observe contact hours set out in the timetable and office hours stipulated by the University bylaws;

- b) Develop teaching materials for courses taught under the approved individual teaching plan in order to improve teaching and learning support of the educational process and raise the quality of education; develop and timely submit for approval course syllabuses designed in a prescribed manner;
- c) Conduct research in compliance with the approved research plan of the department and/or individual teaching plan; supervise research work of the University students in accordance with the approved individual teaching plan; integrate results of such research into the educational process and publish research findings;
- d) Timely and accurately provide the required information to be published on the University website in compliance with the University bylaws; update their personal pages on the University website on a regular basis and publish course syllabuses on them no later than the start date of the course;
- e) Comply with the occupational safety requirements, safety procedures and fire safety regulations stipulated by the Russian legislation, the applicable rules and instructions adopted by the University;
- f) Support independence, initiative and creativity in students;
- g) Respect the dignity of the University students and staff; adhere to the standards of teaching and institutional ethics;
- h) Take an objective and critical approach to evaluation of student knowledge, skills and experience;
- i) Conduct research; keep up to date with modern developments in the field of their academic and research activities;
- j) Diligently perform academic, teaching, research, managerial and pastoral work in compliance with the individual plan and the employment agreement;
- k) Follow orders and instructions of the University's governing bodies;
- l) Ensure high efficiency of pastoral and educational processes; help students develop professional competencies in the chosen field, active citizenship, and ability to work and function in present environment;
- m) Constantly improve their professional expertise and teaching qualifications; take part in continuing professional development programmes in compliance with the employment agreement and the University bylaws;
- n) Comply with this Charter, Internal Regulations and other University bylaws;
- o) Take part in research and teaching events held by the University within the scope of one's professional expertise;
- p) Perform other duties in compliance with Russian labour legislation, this Charter and the applicable University bylaws.

209. The University academic staff has reduced working hours (no more than 36 hours per week) and extended annual paid leave of 56 calendar days. Every 10 years of continuous teaching work, the University academic staff is eligible for long-term leave up to one year; its conditions and procedures are determined by the University Academic Council.

Teaching load of the academic staff is established by the University Academic Council depending on their qualifications and department; it must not exceed 900 hours per academic year. Only individuals with higher education are eligible for teaching positions at the University. Their qualifications and education level must be confirmed by corresponding state-approved certificates.

210. The University actively recruits teaching staff and researchers from Russian and foreign educational institutions and research centres to work at the University, including research professors, on a temporary and permanent basis.

211. Rights and obligations of the engineering and maintenance, teaching support, administrative, managerial and other staff of the University are stipulated by Russian labour legislation, University Internal Regulations, regulations on subdivisions of the University and the official job description. Labour relations between these staff categories and the University are governed by the corresponding employment agreements.

212. The University provides its staff with various moral and material incentives for their achievements in teaching, academic, research and pastoral work, and in other fields stipulated by this Charter.

#### XV. University bylaws

213. The University's operations are governed by such bylaws as directives, orders, protocol resolutions, regulations, rules, procedures, instructions and other documents.

Bylaws may not contravene the Russian legislation.

#### XVI. Reorganisation and dissolution of the University

214. The University may be reorganised in compliance with the Russian legislation.

215. Pursuant to the Russian legislation, the University may be dissolved upon the Founder's resolution or by a court decision.

216. Claims of creditors of the University being dissolved must be met at the expense of property subject to foreclosure in compliance with the Russian legislation.

University property remaining upon fulfilment of all creditor's claims and property that is not subject to foreclosure under the federal laws shall be transferred to the Founder by the dissolution committee.

217. Upon dissolution of the University, cash assets or any other property owned solely by the University available at the time of dissolution, less any liabilities of the University, shall be utilised for advancement of education in the Russian Federation, unless otherwise stipulated by the Russian legislation.

218. Upon the University's reorganisation all the documents (administrative, financial, personnel records, etc.) shall be forwarded to the University's assignee in an ordered state.

219. If an assignee is not available, permanent records, personnel records and archive documents whose temporary storage date has not yet expired shall be transferred to the assigned public record office in an ordered state.

220. The dissolution committee (in case of dissolution) or the University's assignee (in case of reorganisation) must ensure safekeeping of information deemed as state secret, as well as its storage medium, through development and implementation of a system of information protection, security and fire safety.

APPROVED  
by Resolution No. 1109  
of the Government  
of the Russian Federation  
dated December 23, 2010

**Immovable property allocated to the federal state autonomous educational institution  
for higher professional education  
National Research University Higher School of Economics**

1. Educational building, 3 Kochnovsky Proezd, Moscow (area: 6746.6 m<sup>2</sup>)
2. Educational building, 4 Maly Gnezdnikovsky pereulok, Moscow (area: 3584 m<sup>2</sup>)
3. Part of the premises in a non-residential building, 7 Vavilova ulitsa, Moscow (area: 4727.2 m<sup>2</sup>  
(part of the building))
4. Educational building, 4/2 Slavyanskaya ploshchad, Moscow (area: 2912 m<sup>2</sup>)
5. Educational building, 20 Myasnitskaya ulitsa, Moscow (area: 11558.2 m<sup>2</sup>)
6. Educational building, 3A Krivokolenny pereulok, Moscow (area: 3997.3 m<sup>2</sup>)
7. Dormitory, 1 Electrodnaya ulitsa, Moscow (area: 2540.4 m<sup>2</sup>)
8. Educational building, 17/1 Malaya Ordynka ulitsa, Moscow (area: 5350.1 m<sup>2</sup>)
9. Educational building, 44A Varshavskoye Shosse, Moscow (area: 4312.3 m<sup>2</sup>)
10. Dormitory, 33/1 Studencheskaya ulitsa, Moscow (area: 4676.3 m<sup>2</sup>)
11. Educational building, 44/1 Ismaylovskoye shosse, Moscow (area: 1749.9 m<sup>2</sup>)
12. Office building, 44/2 Ismaylovskoye shosse, Moscow (area: 5469.9 m<sup>2</sup>)
13. Educational building with an extension, 11/1A Pokrovsky bulvar, Moscow (area: 2824.6 m<sup>2</sup>)
14. Educational building, 11/1B Pokrovsky bulvar, Moscow (area: 2822.9 m<sup>2</sup>)
15. Educational building, 11/1V Pokrovsky bulvar, Moscow (area: 3241.8 m<sup>2</sup>)
16. Educational building, 11/2G Pokrovsky bulvar, Moscow (area: 7956.4 m<sup>2</sup>)
17. Educational building, 11/1D Pokrovsky bulvar, Moscow (area: 4677.3 m<sup>2</sup>)
18. Educational building, 11/2E Pokrovsky bulvar, Moscow (area: 3212 m<sup>2</sup>)
19. Educational building, 11/4 Pokrovsky bulvar, Moscow (area: 10296.1 m<sup>2</sup>)
20. Barracks, 5A/1K Vorontsovo Pole ulitsa, Moscow (area: 7011.3 m<sup>2</sup>)
21. Transforming station, 11/7 Pokrovsky bulvar, Moscow (area: 33.8 m<sup>2</sup>)

22. Shelter/ shooting gallery with a passage to the gym, 11/8 Pokrovsky bulvar, Moscow (area: 316.1 m<sup>2</sup>)
23. Gym, 11/5 Pokrovsky bulvar, Moscow (area: 824.7 m<sup>2</sup>)
24. Conference hall, 5A/13 Vorontsovo Pole ulitsa, Moscow (area: 4214.4 m<sup>2</sup>)
25. Educational building, 2/8-5 Khitrovsky pereulok, Moscow (area: 3835.7 m<sup>2</sup>)
26. Outbuilding, 4/10 Khitrovsky pereulok, Moscow (area: 1282.3 m<sup>2</sup>)
27. Medical unit, 8/2-1 Maly Tryokhsvyatitelsky pereulok, Moscow (area: 2097 m<sup>2</sup>)
28. Garage, 8/2-2 Maly Tryokhsvyatitelsky pereulok, Moscow (area: 485.3 m<sup>2</sup>)
29. Warehouse, 2/8-6 Khitrovsky pereulok, Moscow (area: 91.9 m<sup>2</sup>)
30. Educational building, 33 Kirpichnaya ulitsa, Moscow (area: 12919 m<sup>2</sup>)
31. Office building, 46B Volgogradsky prospekt, Moscow (area: 5805.8 m<sup>2</sup>)
32. Guardhouse, 26/2 Shabolovka ulitsa, Moscow (area: 63.3 m<sup>2</sup>)
33. Boiler station, 26/2 Shabolovka ulitsa, Moscow (area: 515.2 m<sup>2</sup>)
34. Industrial building, 26/3 Shabolovka ulitsa, Moscow (area: 3292.1 m<sup>2</sup>)
35. Laboratory building, 26/4 Shabolovka ulitsa, Moscow (area: 3648.9 m<sup>2</sup>)
36. Laboratory building, 26/5 Shabolovka ulitsa, Moscow (area: 3141.7 m<sup>2</sup>)
37. Storage house, 26/7 Shabolovka ulitsa, Moscow (area: 581.8 m<sup>2</sup>)
38. Workshop, 26/8 Shabolovka ulitsa, Moscow (area: 721.8 m<sup>2</sup>)
39. Storage house, 26/9 Shabolovka ulitsa, Moscow (area: 337.5 m<sup>2</sup>)
40. Garage, 26/11 Shabolovka ulitsa, Moscow (area: 198.6 m<sup>2</sup>)
41. Transforming station, 26/16 Shabolovka ulitsa, Moscow (area: 98.2 m<sup>2</sup>)
42. Bomb shelter, 26/17 Shabolovka ulitsa, Moscow (area: 81.7 m<sup>2</sup>)
43. Boiler house chimney, 26 Shabolovka ulitsa, Moscow (area: 7.1 m<sup>2</sup>)
44. Fences and barriers of the factory territory, 26 Shabolovka ulitsa, Moscow (area: 0.0 m<sup>2</sup>)
45. Roads and driveways in the factory territory, 26 Shabolovka ulitsa, Moscow (area: 8680.7 m<sup>2</sup>)
46. Brick scale house with scales, 26/23 Shabolovka ulitsa, Moscow (area: 4.7 m<sup>2</sup>)
47. Residential building, 28/11-9 Shabolovka ulitsa, Moscow (area: 885.1 m<sup>2</sup>)
48. Residential building, 28/11-3 Shabolovka ulitsa, Moscow (area: 948 m<sup>2</sup>)

49. Residential building with outbuildings, 70 Izmalkovo village, Mamonovsky rural district, Odintsovo district, Moscow oblast (area: 354.3 m<sup>2</sup>)
50. Guardhouse, 70 Izmalkovo village, Odintsovo district, Moscow oblast (area: 38 m<sup>2</sup>)
51. Guardhouse, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
52. Garage, Highway 9, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
53. Warehouse (18\*48) m, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
54. Warehouse (18\*30) m, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
55. Security check point, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
56. Approach road, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
57. Fence of a technical area, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast
58. Transforming station 10/04 kV DTS (Distribution Transformer Substation) /1-2 1000 kW, letter H, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast (area: 66.9 m<sup>2</sup>)
59. Garage for 16 vehicles, letter E, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast (area: 901.6 m<sup>2</sup>)
60. Hotel complex, letter K, K1, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast (area: 937.3 m<sup>2</sup>)
61. Functional unloading facility, letter M, Voronovsky rural district (near Voronovo village), Podolsky district, Moscow oblast (area: 378.9 m<sup>2</sup>)
62. Flat-type dormitory, 1 Komsomolskaya ulitsa, Odintsovo, Moscow oblast (area: 12740 m<sup>2</sup>)
63. Educational building, 30 Sormovskoye shosse, 603014 Nizhny Novgorod (area: 1669.7 m<sup>2</sup>)
64. Educational building, 25/12-2 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod (area: 2296.9 m<sup>2</sup>)
65. Educational building, 25/12-3 Bolshaya Pechyorskaya ulitsa, 603155 Nizhny Novgorod (area: 5236.7 m<sup>2</sup>)
66. Boiler house, 25/12 Bolshaya Pechyorskaya ulitsa, 603155 Nizhny Novgorod (area: 404.5 m<sup>2</sup>)



67. Garage, 25/12 Bolshaya Pechyorskaya ulitsa, 603155 Nizhny Novgorod (area: 257.7 m<sup>2</sup>)
68. Part of the premises in a non-residential building, 1V Lvovskaya ulitsa, Nizhny Novgorod (area: 6398 m<sup>2</sup>)
69. Office building, 136 Rodionova ulitsa, Nizhegorodsky District, Nizhny Novgorod (area: 3170.7 m<sup>2</sup>), letter B
70. Educational building, 77 Semiyi Shamshinykh ulitsa, Centralny district, Novosibirsk (area: 669.6 m<sup>2</sup>)
71. Office building, 77 Semiyi Shamshinykh ulitsa, Centralny district, Novosibirsk (area: 176 m<sup>2</sup>)
72. Garage, 77 Semiyi Shamshinykh ulitsa, Centralny district, Novosibirsk (area: 42 m<sup>2</sup>)
73. Dormitory, Yursha ulitsa, Perm, Perm oblast (area: 3750.4 m<sup>2</sup>)
74. Educational building, 38 Studencheskaya ulitsa, Perm, Perm oblast (area: 4369.1 m<sup>2</sup>)
75. Educational building, 38 Studencheskaya ulitsa, Perm, Perm oblast (garage) (area: 105.8 m<sup>2</sup>)
76. Educational building, 55/2 Sedova ulitsa, letter A, Saint Petersburg (area: 3311.1 m<sup>2</sup>)
77. Educational building, 16 Soyuza Pechatnikov ulitsa, letter A, Saint Petersburg (area: 2956.2 m<sup>2</sup>)
78. Dormitory, 3 Krupskoy ulitsa, letter B, Saint Petersburg (area: 1897.1 m<sup>2</sup>)
79. Boiler house, 3 Krupskoy ulitsa, letter D, Saint Petersburg (area: 211.8 m<sup>2</sup>)
80. Part of the premises in a non-residential building, 17 Promyshlennaya ulitsa, Room 1N, 2N, 7N, 8N, 9N, 10N, 11N, 12N, 13N, 14N, 15N, letter A, Saint Petersburg (area: 4601.3 m<sup>2</sup>)
81. Educational building, 3/30 10-th liniya Vasilievsky ostrov, letter A, Saint Petersburg (area: 10281.6 m<sup>2</sup>)
82. Residential building, 3/30 10-th liniya Vasilievsky ostrov, letter B, Saint Petersburg (area: 845.5 m<sup>2</sup>)
83. Garage, 3/30 10-th liniya Vasilievsky ostrov, letter D, Saint Petersburg (area: 107 m<sup>2</sup>)
84. Auxiliary building, 3/30 10-th liniya Vasilievsky ostrov, letter I, Saint Petersburg (area: 206.2 m<sup>2</sup>)
85. Auxiliary building, 3/30 10-th liniya Vasilievsky ostrov, letter L, Saint Petersburg (area: 84.9 m<sup>2</sup>)
86. Transforming station, 3/30 10-th liniya Vasilievsky ostrov, letter Z, Saint Petersburg (area: 85.2 m<sup>2</sup>)
87. Transfer unit, 3/30 10-th liniya Vasilievsky ostrov, letter K, Saint Petersburg (area: 39.4 m<sup>2</sup>)

88. Residential building, 21-1 Shevchenko ulitsa, Saint Petersburg (area: 7091 m<sup>2</sup>)
89. Dormitory, 1 Denisa Davydova ulitsa, VNISSOK, Odintsovo district, Moscow oblast (area: 34677.3 m<sup>2</sup>)
90. Non-residential building, floor 1, 2, 3, basement, 1V-P2 Lvovskaya ulitsa, Avtozavodskiy district, Nizhny Novgorod, Nizhny Novgorod oblast (area: 4977.9 m<sup>2</sup>)
91. 5-storey dormitory and guest house with integrated extensions (letter A), 37a Gagarina bulvar, Motovilikhinsky district, Perm, Permsky region (area: 3341.3 m<sup>2</sup>)
92. Single-storey bearing-wall garage (letter B), 37a Gagarina bulvar, Motovilikhinsky district, Perm, Permsky region (area: 19.8 m<sup>2</sup>)
93. 5-storey lyceum with a basement (letter A), 2 unheated extensions (letter a, a1) and 2 porches (letter a2, a3), 41 Gagarina bulvar, Motovilikhinsky district, Perm, Permsky region (area: 6675.7 m<sup>2</sup>)
94. Non-residential building, 3-1 Kantemirovskaya ulitsa, letter A, Room 7N, 8N, 9N, 10N, 11N, Saint Petersburg (area: 10908.5 m<sup>2</sup>)

APPROVED  
by Resolution No. 1109  
of the Government  
of the Russian Federation  
dated December 23, 2010

**High-value movable property  
allocated to the federal state autonomous educational institution  
for higher professional education  
National Research University Higher School of Economics**

	Address (location)	Quantity	Balance value (per item)
1. Offline rotary numbering machine Contagor 470 Plus	3 KochnovskyProezd, Moscow	1	570000
2. Acoustic system	5a Vorontsovo Pole ulitsa, bld.12, Moscow	1	485926
3. Acoustic system	5a Vorontsovo Pole ulitsa, bld.12, Moscow	1	493401
4. PIT STOP creasing and perforating machine	3 Kochnovsky Proezd, Moscow	1	842846
5. Ericsson telephone system	20 Myasnitskaya ulitsa, Moscow	1	942915
6. BAUMCUT paper cutter	3 Kochnovsky Proezd, Moscow	1	765000
7. IBM TotalStorage DS4 storage enclosure No.1	11 Pokrovsky bulvar, Moscow	1	558169
8. Visualizer VZ-57 plus document camera	11 Pokrovsky bulvar, Moscow	2	583958
9. Duplicating machine	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	550000
10. Firewall blade for 6500	20 Myasnitskaya ulitsa,	1	851695

	Address (location)	Quantity	Balance value (per item)
and 7600	Moscow		
11. ASX uninterruptible power source	11 Pokrovsky bulvar, Moscow	1	1930500
12. HPR1500G21ntlUPS uninterruptible power source	11 Pokrovsky bulvar, Moscow	10	550858
13. Cabling systems	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	2	1045141
14. Cluster system	20 Myasnitskaya ulitsa, Moscow	1	800000
15. Cluster system, T-platform T-edge	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	800000
16. Industrial cleaning machine	20 Myasnitskaya ulitsa, Moscow	1	643000
17. AS535-2E1-60-AC gateway	20 Myasnitskaya ulitsa, Moscow	1	637101
18. Cisco Catalyst 4500 Switch	38 Studencheskaya ulitsa, Perm	1	478937
19. Cisco Catalyst 6509 Switch	20 Myasnitskaya ulitsa, Moscow	1	1813137
20. Integrated control and monitoring unit	17 Malaya Ordynka ulitsa, Moscow	3	833333
21. Sun Five V 240 2x1 GHz computer	20 Myasnitskaya ulitsa, Moscow	1	407513
22. Aficio MPC4000AD copier	20 Myasnitskaya ulitsa, Moscow	2	644513
23. Kyocera KM-7530 copying machine	3 Kochnovsky Proezd, Moscow	2	457988

	Address (location)	Quantity	Balance value (per item)
24. Canon image PRESS copying machine	16 Soyuza Pechatnikov, Saint Petersburg	1	2600000
25. Canon image PRESS copying machine	20 Myasnitskaya ulitsa, Moscow	3	2646440
26. CLC 5151 copying machine	3 Kochnovsky Proezd, Moscow	1	1727830
27. CLC 5151 copying machine	16 Soyuza Pechatnikov, Saint Petersburg	1	1073720
28. CLC 5151 copying machine	11 Pokrovsky bulvar, Moscow	2	1666970
29. Copier copying machine	3 Kochnovsky Proezd, Moscow	2	2000000
30. Canon image PRESS copying machine	3 Kochnovsky Proezd, Moscow	1	2000000
31. Kyocera KM-8030 copying machine	44a Varshavskoye shosse, Moscow	3	437000
32. Nashuatec MPC4500AD copying machine	20 Myasnitskaya ulitsa, Moscow	1	441600
33. XEROX DC 12 copying machine	20 Myasnitskaya ulitsa, Moscow	1	1311079
34. A3 (7505) copying machine	20 Myasnitskaya ulitsa, Moscow	2	801664
35. KYOCERA 8030 digital copying machine	11 Pokrovsky bulvar, Moscow	2	434400
36. Laser equipment	5a Vorontsovo Pole ulitsa, bld.12, Moscow	1	480000
37. Luminance 550 laminator	3 Kochnovsky Proezd, Moscow	1	2318148

	Address (location)	Quantity	Balance value (per item)
38. CPBourg BECTE collating machine	20 Myasnitskaya ulitsa, Moscow	1	8442003
39. Cisco Catalyst 3750 router	20 Myasnitskaya ulitsa, Moscow	1	673016
40. Cisco Catalyst router (3825 IOSI IP, Voice/ 4 port FXS Did Vis/ 64- Channel Packet Voice/Fax DSP Module)	38 Studencheskaya ulitsa, Perm	1	405129
41. WS-X6K-S2-MSFC2 router	20 Myasnitskaya ulitsa, Moscow	1	2704199
42. BB3002 perfect binder	3 Kochnovsky Proezd, Moscow	1	1395000
43. Bosch CCS 800 discussion system	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	767203
44. PABX	33 Kirpichnaya ulitsa, Moscow	1	1287655
45. PABX	33 Kirpichnaya ulitsa, Moscow	1	401825
46. Multifunction printer (colour Konica)	38 Studencheskaya ulitsa, Perm	1	503500
47. Equipment for lecture halls, classrooms	16 Soyuz Pechatnikov, Saint Petersburg	1	511916
48. Roland Practika offset printing machine	20 Myasnitskaya ulitsa, Moscow	1	2710437
49. Security device	11 Pokrovsky bulvar, Moscow	1	470000
50. Access control and management system, security device	20 Myasnitskaya ulitsa, Moscow	1	3178234

	Address (location)	Quantity	Balance value (per item)
51. BinderyMate 405F-II wire stitcher	3 Kochnovsky Proezd, Moscow	1	456782
52. Software and hardware unit	11 Pokrovsky bulvar, Moscow	1	7200000
53. DLP projector set	11 Pokrovsky bulvar, Moscow	1	462341
54. DLP projector set	46b Volgogradsky prospekt, Moscow	2	521998
55. Panasonic PT-D5700 projector	46b Volgogradsky prospekt, Moscow	2	425332
56. Projectors	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	2	1000000
57. Canon AB2 saddle finisher	3 Kochnovsky Proezd, Moscow	1	798500
58. RZ-970 risograph with a supporting stand	38 Studencheskaya ulitsa, Perm	1	500000
59. Fiber Switch set	11 Pokrovsky bulvar, Moscow	2	550858
60. Canon image PRESS server	3 Kochnovsky Proezd, Moscow	1	4292379
61. Canon POD A1 server	3 KochnovskyProezd, Moscow	1	709121
62. HP Proliant DL 320 server	11 Pokrovsky bulvar, Moscow	10	550858
63. Proliant ML 370R3-XE-281 server	20 Myasnitskaya ulitsa, Moscow	1	1369217
64. 6-server system	38 Studencheskaya ulitsa, Perm	1	1627225
65. Server hardware, core layer switch	38 Studencheskaya ulitsa, Perm	1	1095488

	Address (location)	Quantity	Balance value (per item)
66. Server network active equipment	3 Kochnovsky Proezd, Moscow	1	2767921
67. Polycom HDX 8004XLP video conferencing system	11 Pokrovsky bulvar, Moscow	7	615475
68. Polycom HDX 8004XLP video conferencing system	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	3	615475
69. Video surveillance system	33 Kirpichnaya ulitsa, Moscow	1	497800
70. Video surveillance system	11 Pokrovsky bulvar, Moscow	1	2487500
71. Unified State Examination registration and analysis system	33 Kirpichnaya ulitsa, Moscow	1	500000
72. Video surveillance system	1 Komsomolskaya ulitsa, Odintsovo	1	10998913
73. Video surveillance system	33 Kirpichnaya ulitsa, Moscow	1	6900000
74. Video surveillance system	11 Pokrovsky bulvar, Moscow	1	480000
75. Intruder alarm security system	11 Pokrovsky bulvar, Moscow	1	743413
76. Tape backup system	33 Kirpichnaya ulitsa, Moscow	1	560191
77. Bosch simultaneous interpretation system	16 Soyuza Pechatnikov, Saint Petersburg	1	1088134
78. Bosch simultaneous interpretation system	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	1088134
79. Bosch simultaneous	38 Studencheskaya ulitsa,	1	1088134



	Address (location)	Quantity	Balance value (per item)
interpretation system	Perm		
80. Bosch simultaneous interpretation system	11 Pokrovsky bulvar, Moscow	10	1088134
81. Access control and management system	20 Myasnitskaya ulitsa, Moscow	1	412584.41
82. Data storage system	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	600000
83. MSA2324sa data storage system	25/12 Bolshaya Pechyorskaya ulitsa, Nizhny Novgorod	1	911735
84. EVA 8000 subrack	11 Pokrovsky bulvar, Moscow	1	550858
85. Telecommunications and information network	16 Soyuza Pechatnikov, Saint Petersburg	1	5078580
86. Telephone exchange	20 Myasnitskaya ulitsa, Moscow	1	514166
87. MD-11 intercom station	20 Myasnitskaya ulitsa, Moscow	1	1114511
88. Security equipment set	3 Kochnovsky Proezd, Moscow	1	695000
89. KYOCERA digital multifunction copier	20 Myasnitskaya ulitsa, Moscow	2	696500