

**EVGENIY YAKUSHEV,** Executive director JSC NPF Safmar, Member of Board of Directors of the Association of Non-State Pension Funds

In pension industry since 1991. Previously he held executive positions in leading pension funds of Russia: NPF Raiffeisen, NPF Elektroenergetiki, NPF Sistema; management companies: Rinako, Nikoil-Sberezheniya, Raiffeisen Capital. Prior to joining NPF Safmar he was the chairman of the board of directors of NPF "European pension fund" (JSC). Mr. Yakushev started as Executive Director at NPF Safmar after the completion of the first stage of reorganization of funds included in Safmar Financial Group. He was a member of the Government and the State Duma of Russian Federation working groups, which prepared the legislation base for nonstate pension funds operation and developed pension reform. Mr. Yakushev is also an author of numerous analytical articles covering pension reform and the development of non-state pension funds.