



National Research University Higher School of Economics (HSE)

Curriculum
 Field of study 38.04.02 Management
 Educational Programme "Production Systems and Operational Excellence"
 Trajectories: "Production Systems and Operational Excellence"
 Implementing unit: Graduate School of Business, HSE - Moscow

APPROVED
 13.05.2022
 Vice Rector
 ROSHCHIN S.Y.
 Signed with EDS

Length of Programme: 2 years
 Years of Study: 2022/2023 - 2023/2024
 Mode of Study: Full Time
 Degree: Master's degree / MBA

1 st, 2022/2023 academic year

Block Code	Course	Subject type	Department	Credits	Total Academic Hours	Contact Hours	Allocation of Contact Hours				Additional Information
							1	2	3	4	
Degree Programme				60,00	2 280	394	110	78	102	104	
Production Systems and Operational Excellence (Applied track)				60,00	2 280	394	110	78	102	104	
Major				36,00	1 368	296	104	72	72	48	
Basic Components				33,00	1 254	272	104	72	48	48	
1	Architecture of Production Systems and Production Management	C	департамент операционного менеджмента и логистики	6,00	228	48	24	24A			
2	Research Methodology in Management	C	департамент бизнес-информатики	3,00	114	32	32A				Foreign language
3	Strategic Thinking and Strategic Analysis	C	департамент стратегического и международного менеджмента	6,00	228	48	24	24A			Online Course
4	Quality Management and Data Driven Decision Making	C	департамент операционного менеджмента и логистики	6,00	228	48			24	24A	Foreign language
5	Digital Transformation Management and Industry 4.0	C	департамент операционного менеджмента и логистики	6,00	228	48			24	24A	
6	Financial Management: Financial Analysis and New Business Models	C	департамент финансового менеджмента	6,00	228	48	24	24A			
Elective Disciplines - Social Skills				3,00	114	24				24	
1	Leadership	E	департамент организационного поведения и управления человеческими ресурсами	3,00	114	32				32A	

2	Project Team Management	E	департамент организационного поведения и управления человеческими ресурсами	3,00	114	32			32A	
Key Seminars				9,00	342	72	6	6	30	30
1	Research Seminar "Production System Development in Industrial and Service Organizations"	C	департамент операционного менеджмента и логистики	6,00	228	48			24	24A
2	Mentor's Seminar	C	департамент операционного менеджмента и логистики	3,00	114	24	6	6	6	6A
Magolego				3,00	114	24				24
1	All-university Pool MAGOLEGO Courses	C		3,00	114	24				24A
Internship				12,00	456	2				2
Project Internship				6,00	228	2				2
1	Course Project	C		6,00	228	2				2A
Professional Internship				6,00	228					
1	Work Experience Internship	C		6,00	228					

Curriculum agreed:

Academic Supervisor	BAEV G.O.	29.04.2022
Dean	KATKALO V.S.	29.04.2022
Head of Centre for Educational Model Design	LEPESHKIN I.A.	12.05.2022

* Subject type:

Compulsory course

C

Elective course

E