



National Research University Higher School of Economics (HSE)

Basic Curriculum

Field of study 38.04.02 Management

Educational Programme ""

Trajectories: "Higher Education Management"

Implementing unit: Institute of Education, HSE - Moscow

APPROVED

07.05.2025

Vice Rector

ROSHCHIN S.Y.

Signed with EDS

Years of Study: 2025/2026 - 2027/2028

Length of Programme: 2 years 6 months

Mode of Study: Part-Time

Degree: Master's degree / MBA

Block Code	Course	Subject type	Credits	Credits by Years			Planned Educational Programme Development Results
				1	2	3	
	Degree Programme		120,00	47,00	52,00	21,00	
	Higher Education Management (Applied track)		120,00	47,00	52,00	21,00	
	Key Seminars		30,00	16,00	14,00		
1	Mentor's and experts' seminar "Development of Intelligent Products"	C	30,00	16,00	14,00		GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, PC-1, PC-2, PC-3, PC-4, PC-5, UC-1, UC-6
	Internship		39,00	10,00	11,00	18,00	
	Free						
	Preparation of the Graduate Thesis		18,00			18,00	
1	Preparation of the Final Qualification Work	C	18,00			18,00	GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, GPC-5.MAN, PC-1, PC-2, PC-3, PC-4, PC-5, UC-1, UC-2, UC-3, UC-4, UC-5, UC-6
	Fixed		21,00	10,00	11,00		
	Project Internship		21,00	10,00	11,00		
1	Project "Product Company" in the 1St Year	C	10,00	10,00			GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, PC-1, PC-2, PC-3, PC-4, PC-5, UC-2, UC-3, UC-4, UC-5, UC-6
2	Project "Product Company" in the 2Nd Year	C	11,00		11,00		GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, PC-1, PC-2, PC-3, PC-4, PC-5, UC-2, UC-3, UC-4, UC-5, UC-6
	Major		39,00	18,00	21,00		
	Compulsory Courses		30,00	15,00	15,00		
1	University Management Strategies	C	6,00	6,00			GPC-4.MAN, UC-4

2	Foundations and Current Issues of Higher Education	C	9,00	6,00	3,00		GPC-1.MAN, UC-5
3	Best Practices of University Management	C	9,00	3,00	6,00		GPC-1.MAN, GPC-3.MAN, UC-1, UC-3
4	Economics	C	6,00		6,00		GPC-1.MAN, PC-2
	Elective Disciplines in the 1st Year		3,00	3,00			
1	Decision Making Technology	E	3,00	3,00			GPC-3.MAN
2	Design, Development and Implementation of Educational Products	E	3,00	3,00			PC-3
3	Universities and Public Regulation	E	3,00	3,00			GPC-1.MAN, GPC-3.MAN, GPC-4.MAN, PC-1, PC-5, UC-1, UC-2, UC-3, UC-5
4	Project Management in Higher Education Institution	E	3,00	3,00			UC-2
5	Evidence-based Approach for Researchers and Practitioners in Education	E	3,00	3,00			GPC-2.MAN, PC-1, UC-1
6	Network Partnership in Russian Universities: Cases, Technologies, Effects	E	3,00	3,00			GPC-2.MAN, GPC-3.MAN, PC-5, UC-2
7	Fundamentals of Entrepreneurship for Non-Managers	E	3,00	3,00			GPC-3.MAN, GPC-5.MAN, PC-4, PC-5, UC-1, UC-3, UC-6
8	Data-driven Evidence-Based Management	E	3,00	3,00			GPC-2.MAN, GPC-5.MAN, PC-1, PC-5, UC-1
9	Qualitative Methods in Sociological Research	E	3,00	3,00			GPC-5.MAN, PC-5, UC-1
	Elective Disciplines in the 2nd Year		6,00		6,00		
1	Leadership in Educational Organizations	E	3,00		3,00		UC-3, UC-6
2	Marketing in Education	E	3,00		3,00		PC-4, PC-5
3	Marketing-Management	E	3,00		3,00		PC-4, PC-5
4	Digital Transformation in Higher Education	E	3,00		3,00		GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, PC-1, PC-2, PC-5, UC-1, UC-2, UC-3, UC-5, UC-6
5	Classical and Contemporary Learning Theory	E	3,00		3,00		PC-3
6	Quantitative Methods of Economic Analysis	E	3,00		3,00		PC-5
7	Basics of Design Work	E	3,00		3,00		PC-5
8	Human Resources Management in Higher Education	E	3,00		3,00		GPC-1.MAN, GPC-4.MAN, PC-5, UC-1, UC-3
	Magolego		9,00	3,00	6,00		
1	All-university Pool MAGOLEGO Courses	C	9,00	3,00	6,00		UC-1
	Final State Certification (FSC)		3,00			3,00	
1	Final Qualification Paper	C	3,00			3,00	GPC-1.MAN, GPC-2.MAN, GPC-3.MAN, GPC-4.MAN, GPC-5.MAN, PC-1, PC-2, PC-3, PC-4, PC-5, UC-1, UC-2, UC-3, UC-4, UC-5, UC-6

Curriculum agreed:

Academic Supervisor	Габдрахманов Н.К.	05.05.2025
Dean	KOBTSEVA A.A.	05.05.2025
Head of Centre for Educational Model Design	LEPESHKIN I.A.	05.05.2025

* Subject type:

Compulsory course	C
Elective course	E